Educator Working Conditions

> Investigating Why Educators Leave the Profession





## ROE LeadHUBS STRONG LEADERS | STRONGER SCHOOLS

September 16<sup>th</sup>, 2022

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## EDUCATOR WORKING CONDITIONS

Investigating Why Educators Leave the Profession

## **KEY FINDINGS**

# 85%

of surveyed educators agreed that their work as an educator had a positive impact on the world.

# 52%

of surveyed educators agreed that the workload as an educator was reasonable.

# 47%

of surveyed educators who left the profession agreed they had a positive relationship with leadership.



of surveyed educators agreed their salary was appropriate.

**3,478** Current and former educators from 93 counties and 500 out of 863 districts responded to the survey.

"As a society, we must stop putting everything on the backs of educators. Educators and schools cannot continue to be expected to provide every service society deems appropriate or necessary. What is expected is too much and many are rapidly leaving the field for less stress, more money, and much more respect."

Elementary Teacher in Southeast IL, March 2022

Seeking better

salary & benefits

Working

conditions

(including safety)

**36%** of educators who left the profession would like to return.

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**14%** of current educators plan to leave their position. Of which, 63% plan to leave the profession.

## Percent of Movers and Leavers by Reason for Leaving their Educator Position

47%

35%

33%

22%

More educators moved districts to find better salary & benefits than left the profession.

More educators left the profession over working conditions than moved districts.







## **EXECUTIVE SUMMARY**

In the 2020-21 school year, school districts across Illinois retained approximately 87% of their teacher workforce, on average.<sup>1</sup> Although this figure has remained stable for the past 5 years, recent reports have revealed that educator shortages disproportionately exist in certain *content areas*, such as special education and bilingual/English as a Second Language; *educator demographics*, such as race; and *geographic regions*, including large urban counties (e.g., Cook County) and rural areas.<sup>2, 3, 4</sup> In addition, since the COVID-19 pandemic abruptly began in 2020, educators have found themselves in high-stress roles due to fluctuating school conditions—the prolonged toll of which has been predicted to worsen educator shortages further.<sup>5</sup>, <sup>6</sup>

To understand the factors that contribute to educator attrition and mobility, the Illinois Association of Regional Superintendents of Schools (IARSS) emailed the Educator Working Conditions Survey in Spring 2022 to over 26,000 current and former educators across the state of Illinois. The goal of the survey was to assess the personal and school-related reasons why educators "After teaching in many public schools and at a state school, I realize there is never enough support from administration. We need more college level courses on how to support teachers." Special Education Teacher at Statewide Public School, March 2022

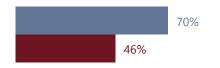
decide to leave their positions. Valid responses were received from 3,478 current and former educators, a 13% response rate.

Across all educators who responded to the survey, less than two-thirds (61%) of responders were satisfied in their most recent position. Nevertheless, an overwhelming majority (89%) of educators agreed that they had positive relationships with their teaching peers. Many educators (85%) also agreed that their work as an educator had a positive impact on the world. Conversely, only 40% of responders agreed that their salary as an educator was appropriate, and only 52% of responders

agreed that their workload as an educator was reasonable.

Based on responses to survey questions, 2,984 educators were categorized as *stayers* (i.e., still a teacher or administrator) and 494 as *leavers* (i.e., no longer a teacher or administrator). The most notable significant differences between leavers and stayers were within the Teacher-School Connection factor. For this factor (see Figure 1), most stayers (70%) agreed with the survey items about

#### Figure 1: Percent of Stayers vs. Leavers Who Agreed on Teacher-School Connection Factor.



positive teacher-school connection, compared to less than half of leavers (46%). This factor included acceptance in the school or district, support from school leadership, autonomy for planning, involvement in decision making, and relationships with leadership. Conversely, there was little to no difference between leavers and stayers within the Educator Efficacy factor. This factor included concerns about quality of teaching, impact of educators, personal growth, and appreciation from parents and students. For example, the majority of both stayers (74%) and leavers (73%) agreed on items such as "Students appreciated my efforts as an educator."



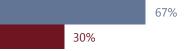
## **Executive Summary**

A deeper analysis highlighted commonalities across stayers and leavers based on their *intentions* to remain in—or return to—the education profession. Responders were categorized into two groups: (1) *Would Return* educators, which included stayers who were planning to remain educators and leavers who would like to return to education and (2) *Would Not Return* educators, which included stayers who were considering leaving the profession or moving schools/districts and leavers who would not like to return to education. Less than one-third (29%) of educators who Would Not Return were satisfied in their most recent educator position, compared to a majority (69%) of educators who Would Return (see Figure 2). Significant differences between educators who Would Return and Would Not Return were observed for

#### Figure 2: Percent of Would Return vs. Would Not Return Educators Who Were Satisfied in Their Recent Position.



Figure 3: Percent of Would Return vs. Would Not Return Educators Who Felt Support From School Leadership.



all prompts on the survey. Most notable, only 30% of educators who Would Not Return agreed that they felt support from school leadership, compared to 67% educators who Would Return (see Figure 3).

Factors that affect teacher retention vary for educators representing historically marginalized groups.<sup>a</sup> To illustrate, within the subgroup of educators who Would Not Return to the profession, responders from historically marginalized groups reported lower levels of agreement with the prompt, "School policies aligned with my personal beliefs," compared to responders from non-historically marginalized groups. In addition, within this same subgroup of educators who Would Not Return, responders from historically marginalized groups reported higher levels of agreement with the prompt, "I had appropriate resources for teaching," compared to responders from non-historically marginalized groups.

Early career educators had different reasons for leaving the profession than late career educators. Fewer early career educators who left the profession agreed with the prompt, "I felt accepted in my school/district," than late career educators who left the profession. Whereas, the prompt, "There was good access to child or senior care in the surrounding area," was a smaller concern for early career educators to leave the profession than for late career educators.

This report provides an overview of the entire Educator Working Conditions Survey. More in-depth reports on specific topics will be released throughout fall 2022.

"Community expectation of schools has grown. Local boards place great pressure on administrators. Administrators' demands to facilitate growth are ever reaching. Teachers are expected to work harder and in tougher conditions than in past decades. Overall, administrators in my district do not and cannot pay teachers fairly for the demands they place on them. Teachers face fatigue and whether they can leave the profession or not, their hearts have gone out of the job." - Elementary Administrator in Cook County, March 2022



a Non-historically marginalized groups included White. Historically marginalized groups included all other indicated racial or ethnic groups.

## METHODOLOGY

## Survey Design

The study team collaborated from October 2021 through March 2022 to design a 38-item survey, using a 5-point Likert scale, that rated respondents' levels of agreement around three themes: educators' perceptions of their individual self-efficacy and meaningful work<sup>7, 8</sup>; school working conditions<sup>9, 10, 11</sup>; and sense of belonging in and support from the local community atmosphere (e.g., parents/guardians, civic leaders, residents<sup>12</sup>).

Initially, the team's intent was to develop a survey that would capture the opinions of educators who have left the profession. To gain a deeper understanding, the team then determined that the survey should be administered to both current educators as well as those who have moved schools/districts. The survey was designed to capture as much information about the past and current employment of these educators to properly compare the opinions of the many educators.

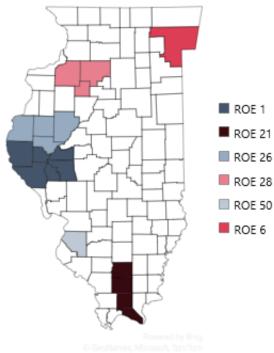
To protect the rights and privacy of educators, this study has undergone internal review through the University of Illinois Internal Review Board. The Internal Review Board reviewed this study and determined it was exempt.

## Survey Distribution

Through collaboration with IARSS, six regional superintendents provided employment information about the educators in their region between the 2018-19 and 2021-22 school years (see Figure 4). Although the survey was sent to a limited number of ROEs, the composition of respondents' sociodemographic variables roughly mirrors that of the Illinois teacher workforce.<sup>1</sup> For more information on respondents' sociodemographic variables and geographic distribution please see pages 30-33. Employment information for 35,801 educators was downloaded through Educator License Information System (ELIS) and shared with the study team. The paraprofessionals, support staff and ROE employees were removed, reducing the data set to 26,426 administrators and teachers.

In March, the survey was sent to the 26,426 administrators and teachers via their personal email provided in ELIS. The survey was open between March 7<sup>th</sup> and April 11<sup>th</sup>, 2022. In total, 3,478 educators responded to the survey, a 13% response rate.

## Figure 4: Participating Regional Offices of Education.

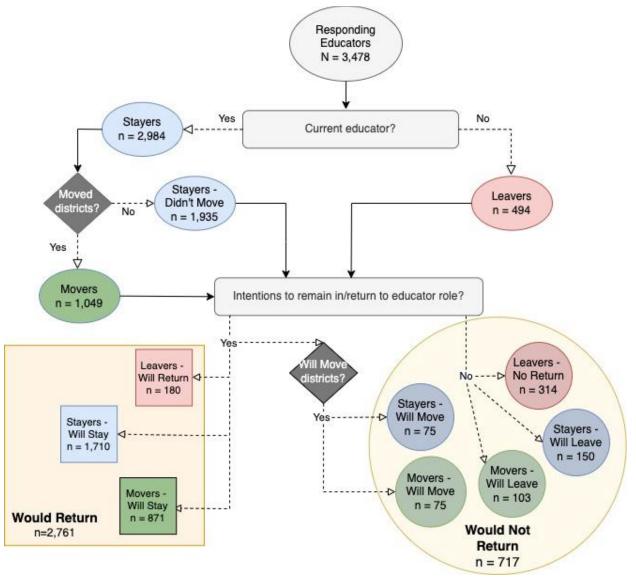




## **Categorizing Educators**

Based on their responses to multiple survey questions, educators were classified as either **stayers** (those who are still teachers or administrators) or **leavers** (those who are no longer teachers or administrators). Figure 5 details the layers of categorizing educators. Within the stayers, the subset of movers was identified as those educators who have moved districts within the past five years. Further disaggregation of both stayers and movers was based on their future intentions for employment, which included those who are likely to (1) stay teachers or administrators, (2) move districts, or (3) leave the profession.





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## Methodology

Within the leavers, there were two subsets of former teachers and administrators: those who (1) are no longer in education and (2) are in some other education-related profession (e.g., substitutes, paraprofessionals, support staff, higher education faculty, etc.). Further disaggregation of both subsets of leavers was also based on their future intentions for employment, which included those who (1) would like to return to the profession and (2) would not like to return to the profession.

During the analysis, similarities among responses of the subgroups led to a regrouping of educators. Leavers who would return to the profession, stayers and movers who intend to stay in their current position and/or district were grouped as educators who **Would Return**. Leavers who would not return to the profession, stayers and movers who intend to leave the profession, and stayers and movers who intend to move positions and/or districts were regrouped as educators who **Would Not Return**.

### **Factor Analysis**

The survey contained 38 key prompts for all respondents regarding their current (or most recent educator position), and an additional 11 prompts for leavers and movers comparing their current position to their most recent educator position. Since many of the individual prompts seemed related to each other, a factor analysis<sup>a</sup> was conducted using the Jamovi<sup>13, 14, 15</sup> software. The factor analysis of the 38 key prompts revealed 11 underlying factors that were further grouped into the three overarching categories of Community, Efficacy and Working Conditions (see Table 1; see Appendix A for further information about the factor analysis). A factor analysis of the 11 additional prompts for leavers and movers revealed four more underlying factors under the category of Comparing Positions (see Appendix B for further information about the factor analysis). The survey also contained a summative, prompt for all respondents about overall job satisfaction that was not included in the factor analysis. See Table 1 below for the alignment of the categories and factors for all of the prompts, including those about educators' current positions and those asking educators who left or moved to compare their current and past positions.

## **Response** Coding

Responses to Likert-style prompts were numerically coded (see Appendix D). Most prompts used a 5-point Likert scale of strongly disagree = 1 to strongly agree = 5. Throughout the report, "Agreed" refers to responses of both agree and strongly agree. Two prompts deviate from the typical scale. The "How long was your commute?" prompt used a 4-point Likert scale of time increments (e.g., 0-20 minutes, 21-40 minutes, 41-60 minutes, and over 1 hour). The "I was often worried my work as an educator was not going well" prompt was reverse coded with strongly disagree = 5 to strongly agree = 1.



<sup>&</sup>lt;sup>a</sup> A factor analysis is a statistical procedure to determine the number of distinct, underlying "factors" that contribute to the correlations and intercorrelations among several questions or prompts.

#### Table 1: Category, Factor and Prompt Groupings.

The three categories of Community, Efficacy, and Working Conditions pertain to educators' responses about their current or most recent positions, and all responders received these 38 prompts. The category of Comparing Positions pertains to 11 additional prompts movers and leavers received, which asked them to compare their current and past positions.

| Category   | Factor                 | Prompt   |  |  |  |  |  |  |
|------------|------------------------|--|--|--|--|--|--|--|
| Community  | Commute                | The commute to work was easy.  |  |  |  |  |  |  |
| _          |                        | The commute to work was short.   |  |  |  |  |  |  |
|            |                        | How long was your commute to work?   |  |  |  |  |  |  |
|            | Community              | The local community supported the district curriculum.                                     |  |  |  |  |  |  |
|            | Supports               | The local community supported district policy (non-COVID-19 related).                      |  |  |  |  |  |  |
|            | District               | The local community supported district policy (COVID-19 related).                          |  |  |  |  |  |  |
|            | Community              | I felt accepted in the local community.  |  |  |  |  |  |  |
|            | Acceptance             | My cultural heritage, race and/or ethnicity were accepted in the local community.          |  |  |  |  |  |  |
|            |                        | The community of the surrounding area was accepting of me and/or my family.                |  |  |  |  |  |  |
|            |                        | There was an alignment between my beliefs and beliefs within the surrounding area.         |  |  |  |  |  |  |
|            | Access in              | I had good access to services and amenities in the surrounding area.                       |  |  |  |  |  |  |
|            | Community              | There was good access to child or senior care in the surrounding area.                     |  |  |  |  |  |  |
|            | Community<br>Alignment | The local community was in sync with my perspectives on how to teach my classes.           |  |  |  |  |  |  |
|            | J.                     | The local community was in sync with my perceptions of teaching as a profession.           |  |  |  |  |  |  |
| Efficacy   | Educator               | I was often worried my work as an educator was not going well.                             |  |  |  |  |  |  |
| _          | Efficacy               | My work as an educator had a positive impact on the world.                                 |  |  |  |  |  |  |
|            | -                      | My work as an educator contributed to my personal growth.                                  |  |  |  |  |  |  |
|            |                        | Students appreciated my efforts as an educator.  |  |  |  |  |  |  |
|            |                        | Parents appreciated my efforts as an educator.   |  |  |  |  |  |  |
| Working    | Teacher-School         | I felt accepted in my school/district.   |  |  |  |  |  |  |
| Conditions | Connection             | School policies aligned with my personal beliefs.  |  |  |  |  |  |  |
|            |                        | I felt support from school leadership.   |  |  |  |  |  |  |
|            |                        | I had autonomy/control for class planning.   |  |  |  |  |  |  |
|            |                        | I was involved with decision-making.   |  |  |  |  |  |  |
|            |                        | I had positive relationships with leadership.  |  |  |  |  |  |  |
|            | Staff Relations        | I received support from my colleagues (induction, mentoring and/or community of practice). |  |  |  |  |  |  |
|            |                        | I had positive relationships with my teaching peers.                                       |  |  |  |  |  |  |
|            |                        | There was staff collegiality.  |  |  |  |  |  |  |
|            |                        | The workload was reasonable.   |  |  |  |  |  |  |
|            |                        |  |  |  |  |  |  |  |

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## Methodology

| Category  | Factor         | Prompt  |  |  |  |  |  |  |
|-----------|----------------|---|--|--|--|--|--|--|
|           | Compensation   | My salary was appropriate.  |  |  |  |  |  |  |
|           |                | My retirement/pension plan was appropriate.   |  |  |  |  |  |  |
|           | Safety         | My class sizes were appropriate.  |  |  |  |  |  |  |
|           |                | Student behavior was manageable.  |  |  |  |  |  |  |
|           |                | I felt safe from harm (non-COVID-19 related).   |  |  |  |  |  |  |
|           |                | I felt safe from harm related to COVID-19.  |  |  |  |  |  |  |
|           | Professional   | I had access to professional development.   |  |  |  |  |  |  |
|           | Growth         | I had appropriate resources for teaching.   |  |  |  |  |  |  |
|           |                | I had time for collaboration with other educators.                                    |  |  |  |  |  |  |
| Comparing | Better         | is closer to my hometown or where I graduated from high school.                       |  |  |  |  |  |  |
| Positions | Geographically | is closer to where I went to college for my teaching degree.                          |  |  |  |  |  |  |
|           |                | is closer to my spouse's/partner's hometown or where they graduated from high school. |  |  |  |  |  |  |
|           |                | has a shorter commute.  |  |  |  |  |  |  |
|           | Better         | is in a community that better fits my personal values.                                |  |  |  |  |  |  |
|           | Community      | is in a community where I want to work long term.                                     |  |  |  |  |  |  |
|           |                | better fits my perspective on COVID-19 mitigation efforts.                            |  |  |  |  |  |  |
|           | Better         | has a better compensation package (salary, benefits,                                  |  |  |  |  |  |  |
|           | Compensation   | retirement/pension).  |  |  |  |  |  |  |
|           |                | provides more opportunities for professional growth (i.e., promotions                 |  |  |  |  |  |  |
|           |                | or professional development).   |  |  |  |  |  |  |
|           |                | better fits my long-term planned career path.   |  |  |  |  |  |  |
|           | Better         | better fits my personal values.   |  |  |  |  |  |  |
|           | Personally     |   |  |  |  |  |  |  |

## **Statistical Analysis**

Descriptive and inferential statistics were performed in Microsoft Excel around the categories, factors and prompts to compare leavers and stayers as well as educators who Would Return and Would Not Return. Throughout this report, an \* indicates statistically significant differences (with p<0.00075<sup>a</sup>) on the average of the responses underlying the reported percentages. Cohen's D calculations were used to determine the size of the difference between the two groups.<sup>b</sup> Throughout the report, items with medium differences were denoted with <sup>+</sup>, items with large differences were denoted with <sup>++</sup>, and items with very large differences were denoted with <sup>+++</sup>.

Generally, the discussion in this report revolves around statistically significant items with medium or large differences.

- \* indicates statistically significant differences
- + indicates medium differences
- ++ indicates large differences
- +++ indicates very large differences



<sup>&</sup>lt;sup>a</sup> This *p*-value is the Bonferroni corrected value based on an  $\alpha = 0.05$  and 67 different t-tests per comparison group. Two-tailed, two-sample of unequal variance t-tests were used throughout this analysis.

<sup>&</sup>lt;sup>b</sup> Cohen's D is typically used to determine the size of an effect for a treatment or intervention. For this analysis, Cohen's D was used to gauge the size of the difference between two groups. Cohen's D determines the number of standard deviations between two groups (i.e., a Cohen's D of 1 indicates the means of the two groups are 1 standard deviation apart). The size of the differences can range from negligible (0-0.20), small (0.21-0.50), medium (0.51-0.80), large (0.81-1.40) to very large (greater than 1.40).

## FINDINGS FOR ALL EDUCATORS

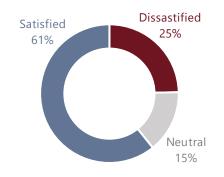
## **Overall Satisfaction**

All educators surveyed were asked to rate their overall satisfaction at their most recent position as an educator (teacher or administrator). Less than two-thirds (61%, 2,017 out of 3,320) of all educators surveyed were satisfied in their most recent position as an educator (see Figure 6).

## Characteristics of Responders

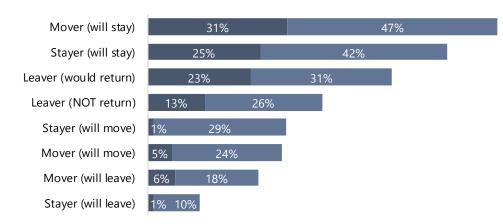
Based on their employment status and indicated intention toward future employment as an educator, responders were placed into groups of stayers, movers, and leavers with subgroups of will stay, will move, would return, or would not return (see Figure 7). Reponses to overall satisfaction indicate that more movers who intend to stay in their current

#### Figure 6: Percent of Educators Who Were Satisfied or Dissatisfied in Their Most Recent Position as an Educator.



position (78%, 588 out of 757) were satisfied. Conversely, stayers who intend to leave education had the least percentage who were satisfied (11%, 17 out of 148). Neither of these findings are surprising, but instead reaffirm the validity of the subcategories. Leavers who would return had the third highest percent (54%, 114 out of 210) of responders who were satisfied with their most recent position as an educator. This also confirms grouping leavers who would return with movers who will stay and stayers who will stay into one larger group of educators who Would Return.

## Figure 7: Percent of Educators Who Were Satisfied or Very Satisfied in Their Most Recent Position as an Educator by Current and Future Intentions for Employment.

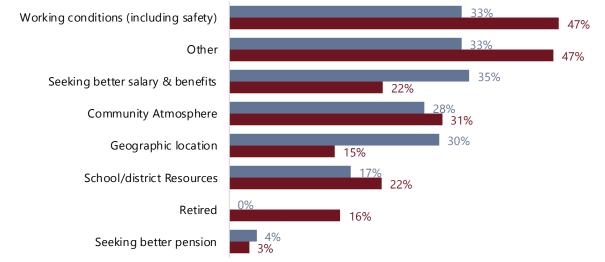


Both movers and leavers identified the reason(s) they left their most recent position as an educator (see Figure 8). Working conditions (including safety) was identified by 47% (234 out of 494) of leavers as their reason for leaving. Seeking better salary & benefits was identified by 35% (362 out of 1,049)



## **Findings for All Educators**

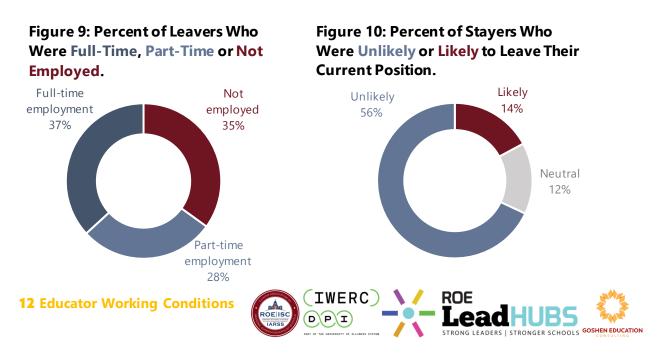
#### Figure 8: Percent of Movers and Leavers by Reason for Leaving their Educator Position.



of movers as their reason for changing districts. Neither movers nor leavers identified seeking better pension as their reason for leaving. The "Other" reasons did not fall under any of these factors, but instead included comments around emotional support, family, medical concerns or further education.

The leavers were asked about their current employment status. Of the 493 leavers, 65% were currently employed, 28% part-time and 37% full-time (see Figure 9). For those currently employed leavers, almost two-thirds (62%) were employed in education related fields, such as substitutes or assistant professors but not as teachers or administrators, and over one-third (38%) were employed outside of education, such as accountants or customer service.

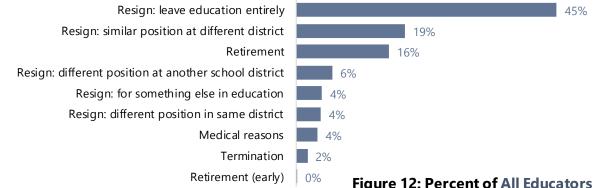
Current educators, all stayers including movers, were asked how likely they were to leave their position before the start of the next school year (see Figure 10). **Of the current educators who responded to the survey, 14% (403 out of 2,984) were likely to leave their current position.** 



## **Findings for All Educators**

These educators make up the subgroups of will move or will leave. **Among the 403 educators likely to leave their current position, 63% (253 out of 403) planned to resign and leave education entirely (see Figure 11).** Less than 1% (1 out of 515) planned to retire early.

## Figure 11: Percent of Stayers Who Were Likely to Leave Their Current Position by Reason for Leaving.



## Key Prompts for All Educators

The key prompts of the survey were grouped into three overarching categories (See Table 1 or Appendix C for groupings of all prompts into factors and categories). Educator Efficacy included prompts such as "My work as an educator had a positive impact on the world." Community included prompts such as "I felt accepted in the local community." Working Conditions included prompts such as "I had positive relationships with leadership."

#### CATEGORIES

Broadly, educators agreed their profession was important. Specifically, 74% of educators agreed on prompts within the Educator Efficacy category (see Figure 12). Across all educators responding to the survey, 66% agreed on the prompts within the Community category and 66% agreed on prompts within the Working Conditions category. See Appendix E for statistics across all categories, factors, and prompts.

#### COMMUNITY FACTORS

Within the Community category, the Community Alignment factor had the least percent of responders who agreed (59%) across the two prompts (see Figure

#### **13** Educator Working Conditions

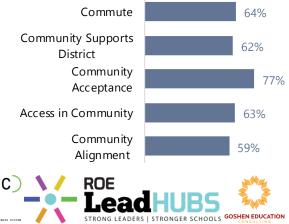


#### Figure 12: Percent of All Educators Who Agreed on Prompts within Overarching Categories.



*Three out of every four educators agreed their profession was important.* 

#### Figure 13: Percent of All Educators Who Agreed on Prompts within Community Factors.



## **Findings for All Educators**

13). The Community Acceptance factor had the highest percent of responders who agreed (77%) with the four prompts.

#### COMMUNITY PROMPTS

For the specific prompts within the Community category, only 54% of educators agreed that "There was good access to child or senior care in the surrounding area." However, **84% of educators** agreed that "My cultural heritage, race and/or ethnicity were accepted in the local community."<sup>a</sup>

#### WORKING CONDITIONS FACTORS

Within the Working Conditions category, the Compensation factor had the least percent of responders who agreed across the three prompts (see Figure 14). The Staff Relations factor had the highest percent (79%) of responders who agreed with the three prompts.

#### WORKING CONDITIONS PROMPTS

Among the specific prompts for the Working Conditions category, **89% of educators agreed that they had positive relationships with their** 

**teaching peers**, the highest percent of agreement across any of the key prompts on the survey. Conversely, **only 40% of educators agreed that their salary was appropriate**, the lowest percent of educators who agreed across any of the key prompts on the survey.

#### EDUCATOR EFFICACY PROMPTS

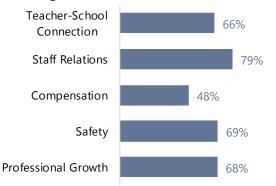
The Educator Efficacy category did not have any further factors within the category. All five prompts coded to the same factor. Among the specific prompts for the Educator Efficacy category, most educators (85%) agreed that their work as an educator had a positive impact on

the world. However, only half (53%) of educators disagreed that they were often worried their work was not going well.

*"I love my school and the age group. We are, however, one of the lowest paying districts in Lake County. I would feel better about staying if the pay was higher but having a near hour commute doesn't help. My team has been together for 17 years, and we are more like family than coworkers."* 

Elementary Teacher in Lake County, March 2022

#### Figure 14: Percent of All Educators Who Agreed on Prompts within Working Conditions Factors.



*Less than half of educators agreed their compensation was appropriate.* 



<sup>&</sup>lt;sup>a</sup> Differences between educators who represent historically marginalized racial or ethnic groups compared to non-historically marginalized groups are explored more in depth on page 26.

## **COMPARISON OF ALL LEAVERS TO ALL STAYERS**

Responding educators indicated whether they were currently teachers or administrators. Responding educators who were still teachers or administrators were classified as **stayers**, which included educators who have moved districts, or movers. Educators who were no longer teachers or administrators were classified as **leavers**. This section compares responses on the 38 key prompts and the overall summative prompt. See Figure 5 in the Methodology section for details on how educators were classified. See Appendix F for detailed comparison statistics between stayers and leavers for all categories, factors, and prompts.

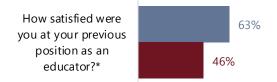
### **Overall Satisfaction**

Educators were asked the summative question, "How satisfied were you at your position as an educator?"<sup>a</sup> Significantly fewer leavers (46%) were satisfied than stayers (63%; see Figure 15).

## Categories

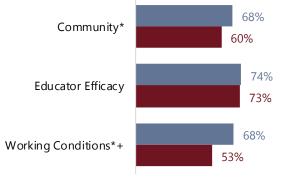
Among the three overarching categories, there were significant differences between leavers and stayers within the Community and Working Conditions categories (see Figure 16). **Significant differences within the Working Conditions category were medium sized.** Within the Working Conditions category, 68% of stayers agreed on prompts within the category while only 53% of leavers agreed. Differences within the Community category were small. Within the Community category, 68% of stayers agreed on prompts within the category while 60% of leavers agreed. There was little to no difference between leavers and stayers in the Educator Efficacy category.

#### Figure 15: Percent of Stayers vs. Leavers Who Were Satisfied in Their Recent Position.



\* indicates statistically significant differences

#### Figure 16: Percent of Stayers vs. Leavers Who Agreed on Prompts within Broad Categories.



\* indicates statistically significant differences + indicates medium differences



<sup>&</sup>lt;sup>a</sup> Leavers and movers were asked about their previous position, stayers were asked about their current position.

## **Community Factors**

#### SUMMARY

Across the Community category, there were a few factors and prompts that had significant differences between stayers and leavers (see Figure 17). However, the size of differences were small or negligible.

#### FACTORS

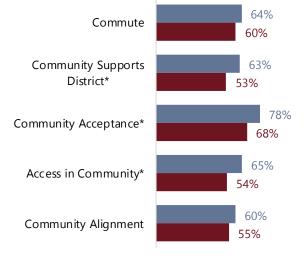
The Community category contained five factors (see Figure 17). The Community Supports District factor had the fewest leavers who agreed on prompts within that factor. The Community Acceptance

factor had the most stayers who agreed on prompts within that factor. Significant differences were found between leavers and stayers across three factors: Community Supports District, Community Acceptance and Access in Community. For these three factors, the differences were small.

#### PROMPTS

Among the 14 prompts that make up the Community factors, nine prompts revealed significant differences between leavers and stayers, including six prompts with small differences. There was little to no difference between leavers and stayers on the remaining five prompts. See Appendix F for detailed comparison statistics between stayers and leavers for all categories, factors, and prompts.

#### Figure 17: Percent of Stayers vs. Leavers Who Agreed on Prompts within Community Factors.



\* indicates statistically significant differences

"I spoke a second language Spanish, and I studied in Spanish-speaking countries, so I think that helped me connect with students and faculty from other cultures. I appreciated the diversity of perspectives and experiences that you don't find in other settings, and that needs to be valued more. There needs to be more partnerships between schools and local cultural and educational institutions."

High School Teacher in Cook County, March 2022



## **Comparison of All Leavers to All Stayers**

#### Working Conditions Factors

#### SUMMARY

## Educator relationships with school leadership appear to play a critical role in educator

**retention.** Only 36% of leavers agreed they "felt support from school leadership" compared to 63% of stayers. Only 47% of leavers agreed they "had positive relationships with leadership" compared to 77% of stayers (see Figure 19).

#### FACTORS

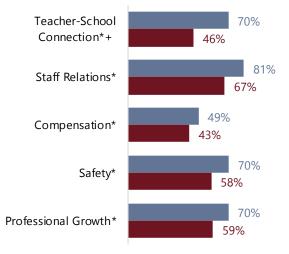
In the overarching category of Working Conditions, significantly fewer leavers agreed on the prompts within all five factors: Teacher-School Connection, Staff Relations, Compensation, Safety<sup>a</sup>, and Professional Growth (see Figure 18). There were medium sized differences between leavers and stayers for Teacher-School Connection. The differences for the other factors were small or negligible.

However, **both leavers and stayers rated Compensation poorly** with less than 50% of educators agreeing on prompts in Compensation for both groups. The Compensation factor included the following prompts: "The workload was reasonable"; "My salary was appropriate"; and "My retirement/pension plan was appropriate."

#### PROMPTS

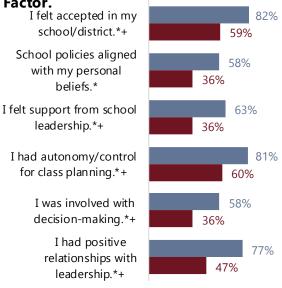
Across all prompts in the survey, **the largest difference between leavers and stayers was on the prompt, "I had positive relationships with leadership**": 77% of stayers agreed while only 47% of leavers agreed (see Figure 19).

#### Figure 18: Percent of Stayers vs. Leavers Who Agreed on Prompts within Working Conditions Factors.



\* indicates statistically significant differences + indicates medium differences

#### Figure 19: Percent of Stayers vs. Leavers Who Agreed on Prompts within Teacher-School Connection Factor.



\* indicates statistically significant differences

+ indicates medium differences



<sup>&</sup>lt;sup>a</sup> There is some ambiguity about what kind of safety. This factor is related to four prompts connected to teacher feelings of safety about class size, student behavior, harm COVID related and harm non-COVID related.

## **Comparison of All Leavers to All Stayers**

## **Educator Efficacy Factors**

#### SUMMARY

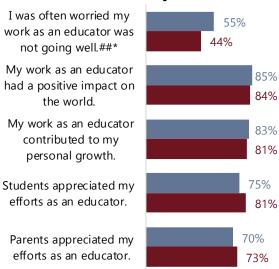
The majority of all educators, both leavers and stayers, reported feelings of high efficacy toward the profession (see Figure 20). For example, 85% of stayers and 84% of leavers agreed that "My work as an educator had a positive impact on the world."

#### PROMPTS

The prompt, "I was often worried my work as an educator was not going well," had small a but significant difference between leavers and stayers (see Figure 20).

The prompts, "Students appreciated my efforts as an educator" and "Parents appreciated my efforts as an educator," had significant differences between leavers and stayers though negligible in size. These were the only two prompts of the 38 key prompts where more leavers agreed than stayers. This appears to be an indicator that educators did not leave the profession because they were not appreciated by the communities they served.

#### Figure 20: Percent of Stayers vs. Leavers Who Agreed on Prompts within Educator Efficacy Factor.



##This prompt was negatively worded. The figure displays the percent who disagreed for this prompt.\* indicates statistically significant differences

"I enjoy working with students and know that it is impossible to see change right away. I get the most joy when students return years later to tell me how I had a positive impact on their future. Currently, it is a struggle being an educator, some days are better than others. However, this year has me really questioning my career as an educator."

Middle School Teacher in Cook County, March 2022



## COMPARISON OF EDUCATORS WHO WOULD RETURN TO WOULD NOT RETURN

Within the broad categories of leavers, movers, and stayers, educators' employment data and responses to survey prompts revealed eight important, mutually exclusive subcategories related to their future intentions to stay in—or return to—the profession. A detailed comparison of these eight subgroups (See Appendix G) revealed that, based on similarity of responses, the eight subcategories could be classified into two new overarching groups: educators who **Would Return** and educators who **Would Not Return**. Would Return included stayers and movers who are likely to stay, and leavers who would return. Would Not Return included stayers and movers who are likely to leave, stayers and movers who are likely to move, and leavers who would not return. See Figure 5 in Methodology for details on how educators were classified.

Generally, **differences between educators who Would Return and Would Not Return were more pronounced than differences between stayers and leavers**. However, differences between educators who Would Return and Would Not Return were slightly smaller for the prompts, "I had autonomy/control for class planning" and "The local community supported district policy (COVID-19

related)." See Appendix H for detailed statistics comparing educators who Would Return and Would Not Return for all categories, factors, and prompts.

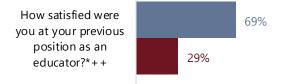
## **Overall Satisfaction**

Less than one-third (29%) of educators who Would Not Return were satisfied in their most recent educator position. Educators who Would Not Return were significantly less satisfied than those who Would Return with a large difference (see Figure 21).

## Categories

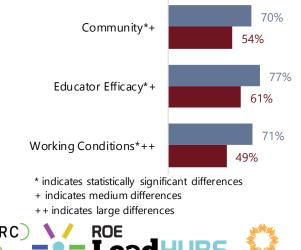
Across all three overarching categories, significantly fewer educators who Would Not Return agreed on prompts within the categories compared to those who Would Return (see Figure 22). For the Working Conditions category, 71% of educators who Would Return agreed on prompts compared to only 49% of those who Would Not Return, a large difference.

#### Figure 21: Percent of Would Return vs. Would Not Return Who Were Satisfied in Their Recent Position.



\* indicates statistically significant differences ++ indicates large differences

#### Figure 22: Percent of Would Return vs. Would Not Return Who Agreed on Prompts within Broad Categories.



STRONG LEADERS | STRONGER SCHOOLS



#### **Community Factors**

#### SUMMARY

Less than half (43%) of educators who Would Not Return felt the local community was aligned with their perspectives on education (i.e., the Community Alignment factor) compared to 63% of educators who Would Return (see Figure 23). The majority (81%) of educators who Would Return felt accepted in the local community (i.e., the Community Acceptance factor) compared to 61% of educators who Would Not Return.

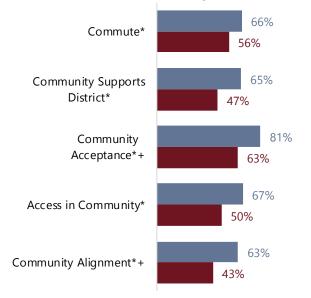
#### FACTORS

Within the Community factors, differences between educators who Would Return and those who Would Not Return were significant for all factors (see Figure 23). For the Community Acceptance and Community Alignment factors, there were medium sized differences.

#### PROMPTS

Three prompts within the Community Acceptance and Community Alignment factors had medium differences (see Figure 24). More educators who Would Return (84%) agreed that they "felt accepted in the local community" than educators who Would Not Return (65%). More educators who Would Return (84%) agreed that "The community of the surrounding area was accepting of me and/or my family" than educators who Would Not Return (67%). More educators who Would Not Return (67%). More educators who Would Return (61%) agreed that "The local community was in sync with my perceptions of teaching as a profession" than educators who Would Not Return (41%). For the rest of the individual prompts, the differences were significant but small.

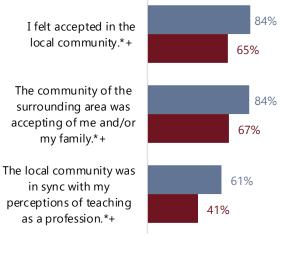
#### Figure 23: Percent of Would Return vs. Would Not Return Who Agreed on Prompts within Community Factors.



\* indicates statistically significant differences

+ indicates medium differences

#### Figure 24: Percent of Would Return vs. Would Not Return Who Agreed on Specific Community Prompts.



\* indicates statistically significant differences

+ indicates medium differences



#### Working Conditions Factors

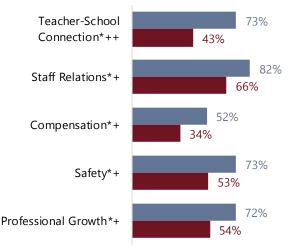
#### SUMMARY

Only 30% of educators who Would Not Return agreed that they "felt support from school leadership" compared to 67% of educators who Would Return (see Figure 26). Aside from overall satisfaction, this was the largest difference between educators who Would Return and Would Not Return.

#### FACTORS

Within the Working Conditions factors, differences between educators who Would Return and Would Not Return were significant for all factors (see Figure 25). The size of differences for the Teacher-School Connection factor were large. There were medium sized differences for the Staff Relations, Compensation, Safety and Professional Growth factors.

#### Figure 25: Percent of Would Return vs. Would Not Return Who Agreed on Prompts within Working Conditions Factors.



\* indicates statistically significant differences

+ indicates medium differences

++ indicates large differences

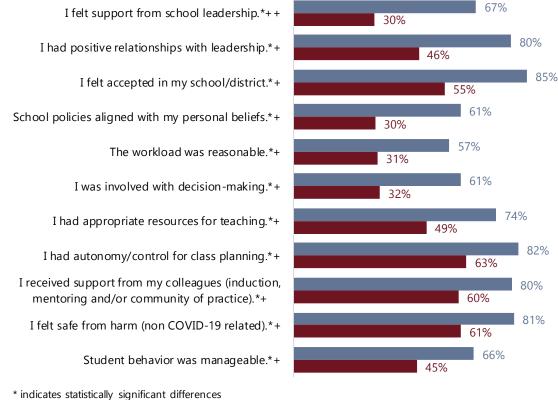
PROMPTS

There were significant differences between

educators who Would Return and Would Not Return across all prompts within the Working Conditions category. The prompt, "I felt support from school leadership," had a large difference between educators who Would Not Return (30% agreed) compared to educators who Would Return (67% agreed). There were medium sized differences between educators who Would Return and Would Not Return on 10 other prompts within the Working Conditions category (see Figure 26). The remaining eight prompts had significant but small differences.



#### Figure 26: Percent of Would Return vs. Would Not Return Who Agreed on Specific **Prompts within Working Conditions Factor.**



+ indicates medium differences

++ indicates large differences

"I do love the work that I do, but don't feel appreciated by upper-level administration. I feel that when it comes to salary and benefits, they give the minimum. It is difficult to hire additional support staff throughout the year. I don't feel that certified support staff are supported either in that when caseloads increase there is no further additional help for them."

Special Education Teacher in Chicago Suburbs, March 2022





### **Educator Efficacy Factor**

#### SUMMARY

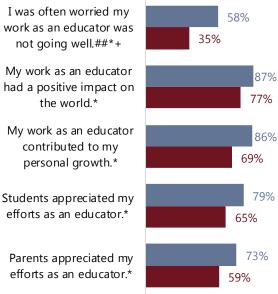
Compared to educators who Would Return, more educators who Would Not Return reported that they were worried their work was not going well (see Figure 27).

#### PROMPTS

There were significant differences between educators who Would Return and Would Not Return on all five prompts within the Educator Efficacy factor. "I was often worried my work as an educator was not going well" had a medium sized difference. The rest of the prompts had small sized differences.

As special note, for the two prompts, "Students appreciated my efforts as an educator" and "Parents appreciated my efforts as an educator," the differences flipped when compared to the stayersvs.- leavers analysis. More leavers than stayers agreed with the prompts, however, more educators who Would Return agreed with the prompts than Would Not Return. A close examination of the breakdown of these two prompts within the educator classifications (see Appendix G) reveals that **a high** 

#### Figure 27: Percent of Would Return vs. Would Not Return Who Agreed on Prompts within Educator Efficacy Factor.



tigure displays the percent who Disagreed for this prompt.

\* indicates statistically significant differences + indicates medium differences

**percent of leavers who Would Not Return agreed on these two prompts** unlike stayers and movers who Would Not Return. This is an interesting difference that warrants further investigation. Do current educators who are likely to leave feel unappreciated and later, after they have left, lose those feelings? Or is there some current trend in the field that current educators are experiencing that past educators did not?

*"I feel like I am doing what I was called to do again."* Special Education Teacher in Northwest IL, March 2022



## **COMPARING POSITIONS**

In addition to the 38 key prompts all educators received, those who identified themselves as leavers or movers received an additional 11 prompts asking them to compare their current position to their previous position. Leavers were asked to compare their current employment to their last position as an educator. Movers were asked to compare their current school/district to their previous

school/district. The 11 prompts were grouped into four factors: Better Geographically, Better Community, Better Compensation, Better Personally (see Appendix I).

#### All Leavers and Movers

#### FACTORS

Overall, the Better Geographically factor had the least percent agreement among leavers and movers (see Figure 28). The Better Personally factor had the highest percent agreement among leavers and movers.

#### PROMPTS

Almost two-thirds (63%) of leavers and movers agreed that their new position better fits their

long-term planned career path. A majority (61%) of leavers and movers agreed that their new position better fits their personal values. Only 19% of leavers and movers agreed that their current position is closer to where they went to college for their teaching degree.

### Leavers vs. Movers on Comparing Positions

#### SUMMARY

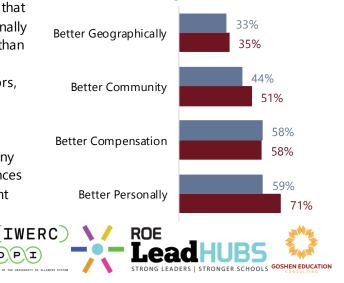
Both leavers and movers generally did not agree that their current employment was better geographically. Generally, more leavers agreed that their current employment better fit them personally compared to their last position as an educator than movers. See Appendix I for statistics comparing leavers and movers across these category, factors, and prompts.

#### FACTORS

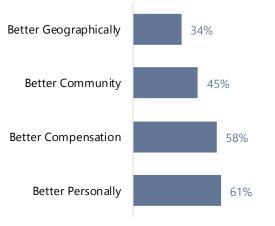
Between leavers and movers there were not many instances of differences (see Figure 29). Differences between leavers and movers were not significant across the four factors for comparing positions.

#### 24 Educator Working Conditions

#### Figure 29: Percent of Movers and Leavers Who Agreed on Prompts within Comparing Positions Factors.



#### Figure 28: Percent of Educators Who Agreed on Prompts within Comparing Postitions Factors.



## **Comparing Positions**

#### PROMPTS

Among the specific prompts, both leavers and movers agreed (62% and 63%) that their current employment better fits their long-term planned career path. Both leavers and movers did not agree (17% and 19% agreed) that their current employment was closer to where they went to college for their teaching degree.

Significantly more leavers (48%) agreed that their current employment better fits their perspective on COVID-19 mitigation efforts than movers (32%), though it was a small difference.

## Would Return vs. Would Not Return on Comparing Positions

#### SUMMARY

Just as with the 38 key prompts, analysis of the Comparing Positions prompts by educators who Would Return compared to Would Not Return reveals deeper insight (see Appendix J). There were more instances of small but significant differences between educators who Would Return and Would Not Return than between leavers and movers. See Appendix J for statistics comparing educators who Would Return and Would Not Return across these category, factors, and prompts.

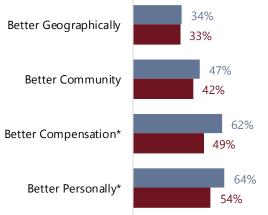
#### FACTORS

Less than half of educators who Would Not Return (49%) agreed on prompts within the Better Compensation factor (see Figure 30). There were also small but significant differences for the Better Personally factor.

#### PROMPTS

Both educators who Would Return and Would Not Return did not agree that their current position is better geographically. Significantly more educators who Would Return agreed that their current position better fits their long-term planned career path than educators who Would Not Return, though the difference was small. There were also small but significant differences between educators who Would Return and Would Not Return for the following prompts: "is in a community that better fits my personal values": "is in a community where I want to work long term"; "provides more opportunities for professional growth"; "better fits my personal values"; and "has a better compensation package (salary, benefits, retirement/pension).

#### Figure 30: Percent of Would Return and Would Not Return Who Agreed on Prompts within Comparing Positions Factors.



\* indicates statistically significant differences

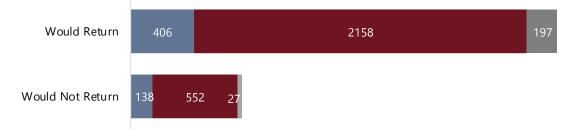


## DIFFERENCES BASED ON RACE OR ETHNICITY

Educators who responded to the survey shared their race/ethnicity information. Race/ethnicity selections were grouped into historically marginalized groups (HMG) or non-historically marginalized groups (non-HMG; see Figure 31). HMG included Alaska Native, Native Hawaiian or Other Pacific Islander, American Indian or Native American, Asian, Black or African American,

Hispanic/Latinx/Spanish, Middle Eastern or North African, and Multiracial. Non-HMG included White. The "unknown" selection was kept separate and was not included in the analysis presented in this section. See Appendix K for detailed comparison statistics between educators who Would Return and Would Not Return by HMG and non-HMG for categories, factors and prompts.

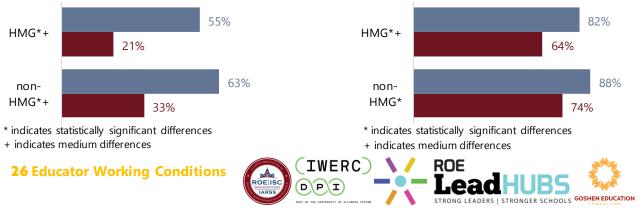
# Figure 31: Breakdown of Historically Marginalized, Non-Historically Marginalized and Unknown Race/Ethnicity of Responders within Would Return and Would Not Return Subgroups.



As was presented earlier, comparisons between educators who Would Return and Would Not Return revealed interesting differences. For nine of the prompts, differences between educators who Would Return and Would Not Return **increased for HMG compared to non-HMG**. For example, for the prompt, "School policies aligned with my personal beliefs," educators from HMG communities reported larger concerns compared to their non-HMG colleagues (see Figure 32). The three prompts with the largest differences for HMG are shown in Figures 32-34. For 30 of the prompts, differences between educators who Would Return and Would Not Return were smaller for HMG than for non-HMG. As an example, the prompt, "I had appropriate resources for teaching," elicted greater concern



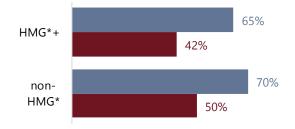
Figure 33: Percent of Would Return and Would Not Return Educators who Agreed "My cultural heritage, race and/or ethnicity were accepted in the local community."



## **Differences Based on Race or Ethnicity**

from educators from non-HMG communitites than their HMG colleagues (see Figure 35). The three prompts with the largest differences for non-HMG are shown in Figures 35-37.

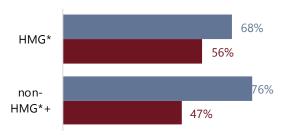
Figure 34: Percent of Would Return and Would Not Return Educators who Agreed "The local community supported the district curriculum."



\* indicates statistically significant differences

+ indicates medium differences

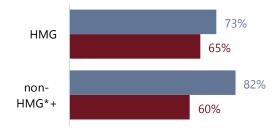
Figure 35: Percent of Would Return and Would Not Return Educators who Agreed "I had appropriate resources for teaching."



\* indicates statistically significant differences + indicates medium differences

+ indicates medium differences

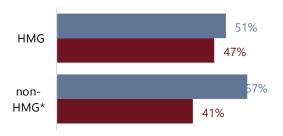
Figure 36: Percent of Would Return and Would Not Return Educators who Agreed "I felt safe from harm (non COVID-19 related)."



\* indicates statistically significant differences

+ indicates medium differences

#### Figure 37: Percent of Would Return and Would Not Return Educators who Agreed "My retirement/pension plan was appropriate."



\* indicates statistically significant differences

+ indicates medium differences

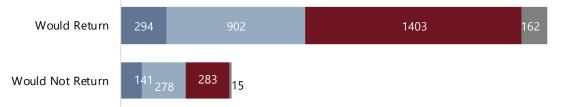




## DIFFERENCES BASED ON EXPERIENCE

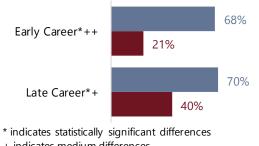
Educators who responded to the survey shared their career experience information. Responders indicated how many years of experience they had as an educator. Responders with one to five years of experience were grouped as Early Career, six to 15 years of experience were grouped as Mid-Career, and 16 or more years of experience were grouped as Late Career (see Figure 38). The Unknown selection was kept separate and was not included in the analysis presented in this section. This section compares differences between educators who Would Return and Would Not Return among Early Career and Later Career responders.<sup>a, 16</sup> See Appendix L for detailed comparison statistics between educators who Would Return by Early and Late Career for categories, factors and prompts.

## Figure 38: Breakdown of Early, Mid, Late and Unknown Career Responders within Would Return and Would Not Return Subgroups.



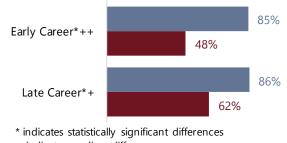
As was presented earlier, comparisons between educators who Would Return and Would Not Return revealed interesting differences. For 35 prompts, differences between educators who Would Return and Would Not Return increased for Early Career compared to Late Career. For example, the

Figure 39: Percent of Would Return and Would Not Return Educators who Agreed "How satisfied were you at your previous position as an educator?"



- + indicates medium differences
- ++ indicates large differences

#### Figure 40: Percent of Would Return and Would Not Return Educators who Agreed "I felt accepted in my school/district."



- + indicates medium differences
- ++ indicates large differences

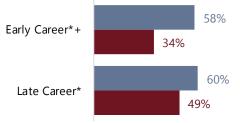
<sup>a</sup> This report compares Early to Late Career educators. There were little to no differences between Early and Mid-Career educators. Differences between Mid- and Late Career educators were similar to differences between Early and Late Career educators. Furthermore, factors that impact recruitment and retention of Early Career educators were of particular interest as almost half of teachers leave the profession within the first 5 years of their career.<sup>16</sup>



### **Differences Based on Experience**

difference in overall satisfaction between educators who Would Return and Would Not Return was larger for early career than later career educators (see Figure 39). The three prompts with the largest differences for Early Career educators are shown in Figures 39-41. For four of the prompts, differences between educators who Would Return and Would Not Return were smaller for Early Career educators than for Late Career educators. For example, the prompt, "There was good access to child or senior care in the surrounding area," was a larger concern for Late Career educators who would Not Return than for Early Career educators who Would Not Return (see Figure 44). The three prompts with largest differences for Late Career educators are shown in Figures 42-44.

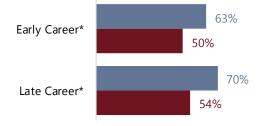
Figure 41: Percent of Would Return and Would Not Return Educators who Agreed "The local community supported district policy (COVID-19 related)."



\* indicates statistically significant differences

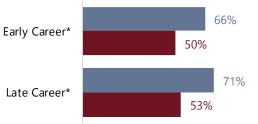
+ indicates medium differences

Figure 43: Percent of Would Return and Would Not Return Educators who Agreed "There was an alignment between my beliefs and beliefs within the surrounding area."



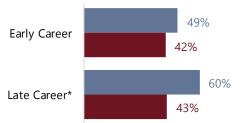
\* indicates statistically significant differences

Figure 42: Percent of Would Return and Would Not Return Educators who Agreed "The local community supported district policy (non-COVID-19 related)."



\* indicates statistically significant differences

Figure 44: Percent of Would Return and Would Not Return Educators who Agreed "There was good access to child or senior care in the surrounding area."



\* indicates statistically significant differences



## **DEMOGRAPHICS OF RESPONDENTS**

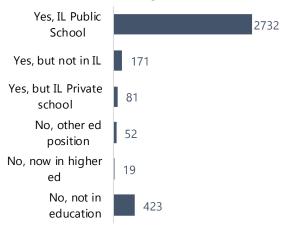
The survey was sent out to 26,426 educators who were employed in the six participating Regional Offices of Education (ROEs) any time between the 2018-19 to 2021-22 school years. Responses from 3,478 educators were received. The demographics of the responding educators are displayed in Figures 45 through 50.<sup>a</sup>

The employment data from the ROEs did not contain demographic data to do a comparison between the responding educators and the overall population. However, information on positions from the employment data coincides with data from survey responses. Specifically, 10% of surveys were sent to administrators and 91% were sent to teachers. Within the responses, 12% were from administrators, 87% were from teachers and 1% were from support staff. From employment data, an estimated<sup>b</sup> 22% of surveys were sent to leavers, 13% to movers, and 65% to stayers. This matches well with the responses which were 14% leavers, 30% movers and 56% stayers.

The demographics of responders also matches the overall demographics of the Illinois teacher workforce.<sup>1</sup> Among the survey responders, 70.9% were women. This matches closely with 76.9% women in the teacher workforce reported by ISBE.<sup>1</sup> Among the survey responders, 6.4% were Black or African American. This matches well closely with 6.0% educators who were Black or African American as reported by ISBE.<sup>1</sup>

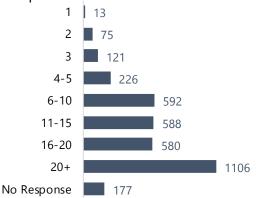
#### Figure 45: Educator Status.

79% of responders were from current educators in IL public schools. 14% were from educators no longer in education.



#### Figure 46: Years of Experience.

32% of responders had 20 or more years of experience. 13% had 5 or fewer years of experience.



ROE

RONGER SCHOOLS GOSHEN EDUCATION

#### <sup>a</sup> For definitions of educator positions see https://www.isbe.net/Pages/Subsequent-Teaching-Endorsements.aspx.

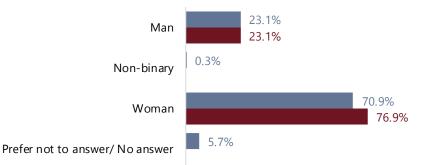
<sup>b</sup> Given the time frame that the data supplied by the ROEs covered, determining whether an educator was still employed or not was estimated on the available data.

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## **Demographics of Respondents**

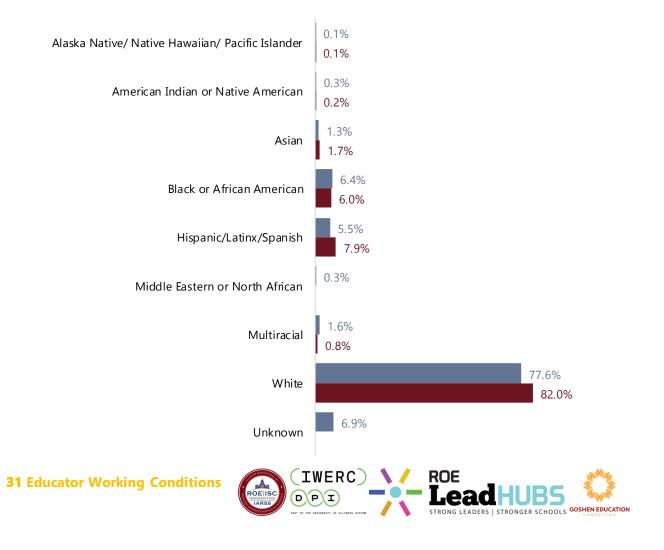
#### Figure 47: Gender Identity.

**70.9% of survey responders** were women which is comparable to **76.9% of the IL teacher workforce** who were women.



#### Figure 48: Race/Ethnicity.

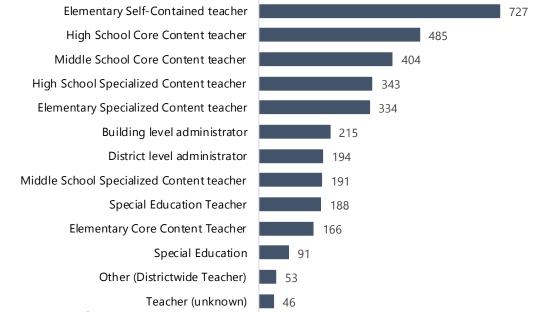
**6.4% of survey responders** were Black or African American which is comparable to **6.0% of the IL teacher workforce** who were Black or African American.



## **Demographics of Respondents**

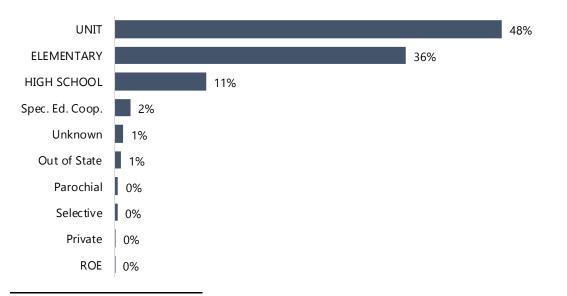
#### Figure 49: Educator Position.

21% were of responders were elementary self-contained teachers, 12% were administrators.<sup>a</sup>



#### Figure 50: Type of District.

48% of responders were educators whose most recent position in education was at a Unit District in a Public School in Illinois.



<sup>a</sup> For more information about teacher positions and endorsement requirements, please see https://www.isbe.net/Pages/Subsequent-Teaching-Endorsements.aspx.

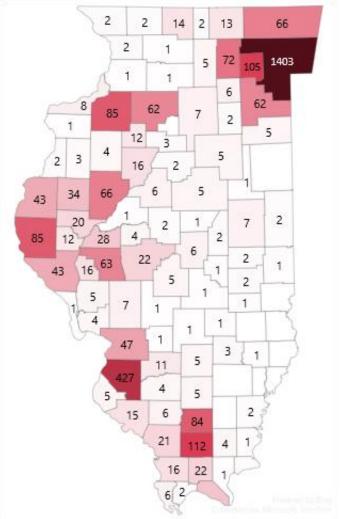


## **Geographics Distribution of Respondents**

## **GEOGRAPHICS DISTRIBUTION OF RESPONDENTS**

Figure 51 shows the distribution of responses by county. In total, responses came from educators in 573 districts across the state (out of 863 total districts in IL). While responses per district vary widely, there were 43 districts with 15 or more responses.

#### Figure 51: Number of Responses by County.





## **APPENDIX**

## Appendix A: Factor Analysis for Key Prompts

From the factor analysis, prompts were grouped into factors. Those factors were then grouped into overarching categories (see Appendix C). Several prompts could have been assigned to different factors (such as "My class sizes were appropriate could have been assigned to Professional Growth instead of Safety). In all cases, prompts were assigned to factors based on their highest factor loading.

#### Table 2: Factor Loadings for 38 Key Prompts.

| Prompt  | Facto | r Load | ings  |       |                  |                  |   |   |   |                  | Uni              | queness |
|---|-------|--------|-------|-------|------------------|------------------|---|---|---|------------------|------------------|---------|
|   | 1     | 2      | 3     | 4     | 5                | 6                | 7 | 8 | 9 | 10               | 11               |         |
| I felt support from school leadership.                                | 0.916 |        |       |       |                  |                  |   |   |   |                  |                  | 0.1588  |
| I had positive relationships with leadership.                         | 0.744 |        |       |       |                  |                  |   |   |   |                  |                  | 0.3237  |
| I was involved with decision-making.                                  | 0.540 |        |       |       |                  |                  |   |   |   | <del>0.233</del> |                  | 0.4047  |
| School policies aligned with my personal beliefs.                     | 0.509 |        |       |       |                  |                  |   |   |   |                  |                  | 0.4587  |
| I had autonomy/control for class planning.                            | 0.434 |        |       |       |                  |                  |   |   |   | <del>0.207</del> |                  | 0.6073  |
| I felt accepted in my school/district.                                | 0.411 |        |       |       | <del>0.240</del> | <del>0.288</del> |   |   |   |                  |                  | 0.3926  |
| The commute to work was short.  |       | 0.962  |       |       |                  |                  |   |   |   |                  |                  | 0.0802  |
| How long was your commute to work?#                                   |       | 0.850  |       |       |                  |                  |   |   |   |                  |                  | 0.2995  |
| The commute to work was easy.   |       | 0.834  |       |       |                  |                  |   |   |   |                  |                  | 0.2828  |
| My work as an educator had a positive impact on the world.            |       |        | 0.768 |       |                  |                  |   |   |   |                  |                  | 0.3936  |
| Students appreciated my efforts as an educator.                       |       |        | 0.720 |       |                  |                  |   |   |   |                  |                  | 0.3478  |
| My work as an educator contributed to my personal growth.             |       |        | 0.717 |       |                  |                  |   |   |   |                  |                  | 0.4345  |
| Parents appreciated my efforts as an educator.                        |       |        | 0.551 |       |                  |                  |   |   |   |                  | <del>0.290</del> | 0.3892  |
| I was often worried my work as an educator was not going well.##      |       |        | 0.258 |       |                  |                  |   |   |   |                  |                  | 0.7067  |
| The local community supported district policy (non-COVID-19 related). |       |        |       | 0.763 |                  |                  |   |   |   |                  |                  | 0.2519  |
| The local community supported district policy (COVID-19 related).     |       |        |       | 0.700 |                  |                  |   |   |   |                  |                  | 0.4496  |
| The local community supported the district curriculum.                |       |        |       | 0.528 |                  |                  |   |   |   |                  |                  | 0.3650  |
| I had positive relationships with my teaching peers.                  |       |        |       |       | 0.765            |                  |   |   |   |                  |                  | 0.3924  |
| There was staff collegiality.   |       |        |       |       | 0.712            |                  |   |   |   |                  |                  | 0.4012  |



## **Appendix A: Factor Analysis for Key Prompts**

| Prompt   | Factor Loadings  |                  |              |                  |       |              |                  |                  | Unio  | queness |
|--|------------------|------------------|--------------|------------------|-------|--------------|------------------|------------------|-------|---------|
| I received support from my colleagues (induction, mentoring and/or community of practice). |                  |                  | 0.572        |                  |       |              |                  | <del>0.283</del> |       | 0.3801  |
| I felt accepted in the local community.  |                  |                  |              | 0.655            |       |              |                  |                  |       | 0.2713  |
| The community of the surrounding area was accepting of me and/or my family.                |                  |                  |              | 0.643            |       |              |                  |                  |       | 0.3170  |
| My cultural heritage, race and/or ethnicity were accepted in the local community.          |                  |                  |              | 0.544            |       |              |                  |                  |       | 0.4939  |
| There was an alignment between my beliefs and beliefs within the surrounding area.         |                  |                  |              | 0.417            |       | <u>0.283</u> |                  |                  |       | 0.4619  |
| My salary was appropriate.   |                  |                  |              |                  | 0.885 |              |                  |                  |       | 0.2697  |
| My retirement/pension plan was appropriate.  |                  |                  |              |                  | 0.729 |              |                  |                  |       | 0.4512  |
| The workload was reasonable.   | <del>0.243</del> |                  |              |                  | 0.286 |              | <del>0.228</del> |                  |       | 0.5426  |
| I had good access to services and amenities in the surrounding area.                       |                  |                  |              |                  |       | 0.908        |                  |                  |       | 0.1950  |
| There was good access to child or senior care in the surrounding area.                     |                  |                  |              |                  |       | 0.708        |                  |                  |       | 0.4708  |
| I felt safe from harm (non COVID-19 related).  |                  |                  |              |                  |       |              | 0.659            |                  |       | 0.3172  |
| Student behavior was manageable.   |                  |                  |              |                  |       |              | 0.512            |                  |       | 0.4537  |
| I felt safe from harm related to COVID-19.   |                  | <del>0.230</del> |              |                  |       |              | 0.411            |                  |       | 0.5712  |
| My class sizes were appropriate.   |                  |                  |              |                  |       |              | 0.347            | <del>0.325</del> |       | 0.6077  |
| I had appropriate resources for teaching.  |                  |                  |              |                  |       |              |                  | 0.485            |       | 0.4547  |
| I had time for collaboration with other educators.   |                  |                  | <u>0.202</u> |                  |       |              |                  | 0.302            |       | 0.6256  |
| I had access to professional development.  |                  |                  |              |                  |       |              |                  | 0.292            |       | 0.6467  |
| The local community was in sync with my perceptions of teaching as a profession.           |                  | <del>0.257</del> |              |                  |       |              |                  |                  | 0.516 | 0.2784  |
| The local community was in sync with my perspectives on how to teach my classes.           |                  | <del>0.304</del> |              | <del>0.244</del> |       |              |                  |                  | 0.449 | 0.2980  |

# This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.

+ Factors loadings that are struck out indicate those prompts were not assigned to that factor.

Note: 'Minimum residual' extraction was used in combination with a 'oblimin' rotation.

Note: All factor loadings greater than 0.2 are displayed in the table.



## Appendix A: Factor Analysis for Key Prompts

#### Table 3: Factor Statistics for 11 Factors of Key Prompts.

| Factor | SS Loadings | % of Variance | Cumulative % |
|--------|-------------|---------------|--------------|
| 1      | 3.35        | 8.81          | 8.81         |
| 2      | 2.44        | 6.43          | 15.24        |
| 3      | 2.43        | 6.39          | 21.63        |
| 4      | 2.32        | 6.09          | 27.72        |
| 5      | 2.08        | 5.48          | 33.20        |
| 6      | 2.29        | 6.02          | 39.22        |
| 7      | 1.88        | 4.94          | 44.16        |
| 8      | 1.84        | 4.85          | 49.02        |
| 9      | 1.70        | 4.49          | 53.50        |
| 10     | 1.28        | 3.37          | 56.87        |
| 11     | 1.14        | 3.01          | 59.88        |



### Appendix B: Factor Analysis for Additional Prompts

### Appendix B: Factor Analysis for Additional Prompts

#### Table 4: Factor Loadings for 11 Additional Prompts.

|       | Factor Loa     | adings                      |   | Uniqueness                      |
|-------|----------------|-----------------------------|---|---------------------------------|
| 1     | 2              | 3                           | 4   |                                 |
| 0.782 |                |                             |   | 0.37105                         |
| 0.668 |                |                             |   | 0.58116                         |
| 0.642 |                |                             |   | 0.59355                         |
| 0.430 | 0.275          |                             |   | 0.69351                         |
|       | 0.837          |                             |   | 0.21974                         |
|       | 0.619          | <del>0.419</del>            |   | 0.30356                         |
|       | 0.296          |                             | <del>0.242</del>  | 0.77849                         |
|       |                | 0.587                       | <del>0.234</del>  | 0.49581                         |
|       |                | 0.572                       |   | 0.71482                         |
|       |                | 0.552                       | <del>0.281</del>  | 0.36708                         |
|       |                |                             | 0.953   | 0.00330                         |
|       | 0.668<br>0.642 | 1         2           0.782 | 0.782<br>0.668<br>0.642<br>0.430 0.275<br>0.837<br>0.619 0.419<br>0.296<br>0.587<br>0.572 | 1     2     3     4       0.782 |

+ Factors loadings that are struck out indicate those prompts were not assigned to that factor.

Note: 'Minimum residual' extraction was used in combination with a 'oblimin' rotation.

Note: All factor loadings greater than 0.2 are displayed in the table.

#### Table 5: Factor Statistics for Additional Prompts.

| Factor | SS Loadings | % of Variance | Cumulative % |
|--------|-------------|---------------|--------------|
| 1      | 1.70        | 15.4          | 15.4         |
| 2      | 1.46        | 13.3          | 28.7         |
| 3      | 1.36        | 12.4          | 41.1         |
| 4      | 1.37        | 12.4          | 53.5         |



## Appendix C: Category, Factor and Prompt Groupings

### Appendix C: Category, Factor and Prompt Groupings

#### Table 6: Category, Factor and Prompt Groupings.

| Category  | Factor               | Prompt  |  |  |  |  |  |  |  |  |
|-----------|----------------------|---|--|--|--|--|--|--|--|--|
| Community | Commute              | The commute to work was easy.   |  |  |  |  |  |  |  |  |
|           | Commute              | The commute to work was short.  |  |  |  |  |  |  |  |  |
|           |                      | How long was your commute to work?#   |  |  |  |  |  |  |  |  |
|           | Community            | The local community supported the district curriculum.                                |  |  |  |  |  |  |  |  |
|           |                      | The local community supported district policy (non-COVID-19 related).                 |  |  |  |  |  |  |  |  |
|           | Supports<br>District | The local community supported district policy (COVID-19 related).                     |  |  |  |  |  |  |  |  |
|           | Community            | I felt accepted in the local community.   |  |  |  |  |  |  |  |  |
|           | -                    | My cultural heritage, race and/or ethnicity were accepted in the local community.     |  |  |  |  |  |  |  |  |
|           | Acceptance           | The community of the surrounding area was accepting of me and/or my family.           |  |  |  |  |  |  |  |  |
|           |                      | There was an alignment between my beliefs and beliefs within the surrounding area     |  |  |  |  |  |  |  |  |
|           | Access in            | I had good access to services and amenities in the surrounding area.                  |  |  |  |  |  |  |  |  |
|           | Community            | There was good access to child or senior care in the surrounding area.                |  |  |  |  |  |  |  |  |
|           | Community            | The local community was in sync with my perspectives on how to teach my classes.      |  |  |  |  |  |  |  |  |
|           | Alignment            | The local community was in sync with my perceptions of teaching as a profession.      |  |  |  |  |  |  |  |  |
| fficacy   | Educator             | I was often worried my work as an educator was not going well.##                      |  |  |  |  |  |  |  |  |
|           |                      | My work as an educator had a positive impact on the world.                            |  |  |  |  |  |  |  |  |
|           | Efficacy             | My work as an educator contributed to my personal growth.                             |  |  |  |  |  |  |  |  |
|           |                      | Students appreciated my efforts as an educator.                                       |  |  |  |  |  |  |  |  |
|           |                      | Parents appreciated my efforts as an educator.  |  |  |  |  |  |  |  |  |
| Norking   | Teacher-             | I felt accepted in my school/district.  |  |  |  |  |  |  |  |  |
| •         |                      | School policies aligned with my personal beliefs.                                     |  |  |  |  |  |  |  |  |
|           | School               | I felt support from school leadership.  |  |  |  |  |  |  |  |  |
|           | Connection           | I had autonomy/control for class planning.  |  |  |  |  |  |  |  |  |
|           |                      | I was involved with decision-making.  |  |  |  |  |  |  |  |  |
|           |                      | I had positive relationships with leadership.   |  |  |  |  |  |  |  |  |
|           | Ctoff Deletions      | I received support from my colleagues (induction, mentoring and/or community of       |  |  |  |  |  |  |  |  |
|           | Staff Relations      | practice).  |  |  |  |  |  |  |  |  |
|           |                      | I had positive relationships with my teaching peers.                                  |  |  |  |  |  |  |  |  |
|           |                      | There was staff collegiality.   |  |  |  |  |  |  |  |  |
|           | <b>C</b>             | The workload was reasonable.  |  |  |  |  |  |  |  |  |
|           | Compensation         |   |  |  |  |  |  |  |  |  |
|           |                      | My salary was appropriate.  |  |  |  |  |  |  |  |  |
|           |                      | My retirement/pension plan was appropriate.   |  |  |  |  |  |  |  |  |
|           | Safety               | My class sizes were appropriate.  |  |  |  |  |  |  |  |  |
|           |                      | Student behavior was manageable.  |  |  |  |  |  |  |  |  |
|           |                      | I felt safe from harm (non-COVID-19 related).   |  |  |  |  |  |  |  |  |
|           |                      | I felt safe from harm related to COVID-19.  |  |  |  |  |  |  |  |  |
|           | Professional         | I had access to professional development.   |  |  |  |  |  |  |  |  |
|           | Growth               | I had appropriate resources for teaching.   |  |  |  |  |  |  |  |  |
|           |                      | I had time for collaboration with other educators.                                    |  |  |  |  |  |  |  |  |
| Comparing | Better               | is closer to my hometown or where I graduated from high school.                       |  |  |  |  |  |  |  |  |
| Positions | Geographically       | is closer to where I went to college for my teaching degree.                          |  |  |  |  |  |  |  |  |
|           | cographically        | is closer to my spouse's/partner's hometown or where they graduated from high school. |  |  |  |  |  |  |  |  |
|           |                      | has a shorter commute.  |  |  |  |  |  |  |  |  |
|           | Pottor               | is in a community that better fits my personal values.                                |  |  |  |  |  |  |  |  |
|           | Better               | is in a community where I want to work long term.                                     |  |  |  |  |  |  |  |  |
|           | Community            | better fits my perspective on COVID-19 mitigation efforts.                            |  |  |  |  |  |  |  |  |
|           |                      | (IWERC) / ROE   |  |  |  |  |  |  |  |  |

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| Append | Appendix C: Category, Factor and Prompt Groupings |  |  |  |  |  |  |  |  |  |  |  |
|--------|---|--|--|--|--|--|--|--|--|--|--|--|
|        | Better<br>Compensation                            | has a better compensation package (salary, benefits, retirement/pension).<br>provides more opportunities for professional growth (i.e., promotions or<br>professional development).<br>better fits my long-term planned career path. |  |  |  |  |  |  |  |  |  |  |
|        | Better<br>Personally                              | better fits my personal values.  |  |  |  |  |  |  |  |  |  |  |

# This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1. ## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.



### **Appendix D: Likert Question Response Coding**

### Appendix D: Likert Question Response Coding

| Question Type | Answer Options         | Numerical Value | Reverse Coded |
|---------------|------------------------|-----------------|---------------|
| Likert1       | Strongly Agree         | 5               | 1             |
|               | Agree                  | 4               | 2             |
|               | Neutral                | 3               | 3             |
|               | Disagree               | 2               | 4             |
|               | Strongly Disagree      | 1               | 5             |
|               | Not Applicable         | 0               | 0             |
|               | Prefer Not to Answer   | 0               | 0             |
| Likert2#      | Very dissatisfied      | 1               |               |
|               | Dissatisfied           | 2               |               |
|               | Neutral                | 3               |               |
|               | Satisfied              | 4               |               |
|               | Very satisfied         | 5               |               |
|               | I prefer not to answer | 0               |               |
| Likert3#      | 0 - 20 min             | 4               |               |
|               | 21 - 40 min            | 3               |               |
|               | 41 - 60 min            | 2               |               |
|               | Over an hour           | 1               |               |
| Likert4#      | Very unlikely          | 5               |               |
|               | Unlikely               | 4               |               |
|               | Neutral                | 3               |               |
|               | Likely                 | 2               |               |
|               | Very likely            | 1               |               |

#### Table 7: Numerical Values for Coding Likert Questions.

*#These answers options were only used for one prompt each. Likert 2 was for the overall satisfaction prompt. Likert 3 was for the length of commute prompt. Likert 4 was for the likely to stay prompt.* 



### Appendix E: Statistics for All Educators for All Categories, Factors and Prompts

# Appendix E: Statistics for All Educators for All Categories, Factors and Prompts

#### Table 8: Statistics for All Educators for All Categories, Factors and Prompts.

| <b>Category,</b> <i>Factor</i> , Prompt  | %Agreed          | Avg | StDev | Count |
|--|------------------|-----|-------|-------|
| How satisfied were you at your previous position as an educator?                   | 61%              | 3.5 | 1.22  | 3320  |
| Community  | 66%              | 3.7 | 0.64  | 3369  |
| Commute  | 64%              | 3.7 | 1.03  | 3369  |
| The commute to work was easy.  | 77%              | 4.1 | 1.16  | 3349  |
| The commute to work was short.   | 61%              | 3.6 | 1.38  | 3345  |
| How long was your commute to work?*  | 54%              | 3.4 | 0.78  | 3364  |
| Community Supports District  | 62%              | 3.6 | 0.82  | 3296  |
| The local community supported the district curriculum.                             | 65%              | 3.7 | 0.90  | 3257  |
| The local community supported district policy (non-COVID-19 related).              | 65%              | 3.7 | 0.89  | 3233  |
| The local community supported district policy (COVID-19 related).                  | 55%              | 3.5 | 1.00  | 3132  |
| Community Acceptance   | 77%              | 4.1 | 0.76  | 3362  |
| I felt accepted in the local community.  | <mark>80%</mark> | 4.0 | 0.86  | 3299  |
| My cultural heritage, race and/or ethnicity were accepted in the local community.  | <mark>84%</mark> | 4.1 | 0.85  | 3243  |
| The community of the surrounding area was accepting of me and/or my family.        | <mark>80%</mark> | 4.2 | 0.92  | 3286  |
| There was an alignment between my beliefs and beliefs within the surrounding area. | 63%              | 3.7 | 1.07  | 3285  |
| Access in Community  | 63%              | 3.7 | 1.00  | 3295  |
| I had good access to services and amenities in the surrounding area.               | 71%              | 3.9 | 1.08  | 3275  |
| There was good access to child or senior care in the surrounding area.             | 54%              | 3.5 | 1.10  | 2724  |
| Community Alignment  | 59%              | 3.6 | 0.92  | 3197  |
| The local community was in sync with my perspectives on how to teach my classes.   | 62%              | 3.6 | 0.92  | 3003  |
| The local community was in sync with my perceptions of teaching as a profession.   | 57%              | 3.5 | 1.03  | 3162  |
| Educator Efficacy  | 74%              | 3.8 | 0.72  | 3355  |
| I was often worried my work as an educator was not going well.**                   | 53%              | 3.3 | 1.20  | 3335  |
| My work as an educator had a positive impact on the world.                         | <mark>85%</mark> | 4.1 | 0.77  | 3337  |
| My work as an educator contributed to my personal growth.                          | <mark>83%</mark> | 4.1 | 0.90  | 3338  |
| Students appreciated my efforts as an educator.                                    | 76%              | 3.9 | 0.96  | 3312  |
| Parents appreciated my efforts as an educator.                                     | 70%              | 3.8 | 0.96  | 3324  |
| Working Conditions   | 66%              | 3.7 | 0.72  | 3365  |
| Teacher-School Connection  | 66%              | 3.7 | 0.94  | 3364  |
| I felt accepted in my school/district.   | 79%              | 4.1 | 1.09  | 3350  |
| School policies aligned with my personal beliefs.                                  | 55%              | 3.4 | 1.12  | 3334  |
| I felt support from school leadership.   | 59%              | 3.4 | 1.36  | 3332  |
| I had autonomy/control for class planning.   | 78%              | 4.0 | 1.09  | 3166  |
| I was involved with decision-making.   | 55%              | 3.4 | 1.25  | 3343  |
| I had positive relationships with leadership.                                      | 72%              | 3.9 | 1.13  | 3331  |
| Staff Relations  | 79%              | 4.0 | 0.80  | 3353  |
| I received support from my colleagues (induction, mentoring and/or community of    | 76%              | 3.9 | 1.05  | 3318  |
| practice).<br>I had positive relationships with my teaching peers.                 |                  | 4.3 |       |       |
|  | 89%              |     | 0.79  | 3205  |
| There was staff collegiality.  | 72%              | 3.8 | 1.00  | 3326  |
| Compensation   | 48%              | 3.2 | 1.00  | 3362  |
| The workload was reasonable.   | 52%              | 3.2 | 1.32  | 3354  |
| My salary was appropriate.   | <mark>40%</mark> | 2.9 | 1.29  | 3351  |

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### Appendix E: Statistics for All Educators for All Categories, Factors and Prompts

| •   |   |     |      |      |
|---|---|-----|------|------|
| My retirement/pension plan was appropriate.                                     | 53%   | 3.4 | 1.11 | 3280 |
| Safety  | 69%   | 3.7 | 0.89 | 3358 |
| My class sizes were appropriate.  | 67%   | 3.6 | 1.19 | 3103 |
| Student behavior was manageable.  | 62%   | 3.5 | 1.19 | 3301 |
| I felt safe from harm (non COVID-19 related).                                   | 77%   | 4.0 | 1.05 | 3301 |
| I felt safe from harm related to COVID-19.                                      | 69%   | 3.8 | 1.12 | 3169 |
| Professional Growth   | 68%   | 3.7 | 0.88 | 3360 |
| I had access to professional development.                                       | 81%   | 4.1 | 0.95 | 3340 |
| I had appropriate resources for teaching.                                       | 69%   | 3.7 | 1.13 | 3174 |
| I had time for collaboration with other educators.                              | 55%   | 3.3 | 1.25 | 3302 |
| Neter Democrate was bightighted in success and 2000, an above the set highlight | whether drive more than a FOO( and the days |     |      |      |

Note: Percentages highlighted in green are 80% or above, those highlighted in red are 50% or below.



### Appendix F: Statistics Comparing All Stayers vs All Leavers for All Categories, Factors and Prompts

#### Table 9: Statistics Comparing All Stayers vs All Leavers for All Categories, Factors and Prompts.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                                     | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |         | All St | ayers |       |         | All Lea | avers |       |
|---|---------------------|-----------------|--------------|-----------------------|---------|--------|-------|-------|---------|---------|-------|-------|
|   |                     |                 |              |                       | %Agreed | Avg    | StDev | Count | %Agreed | Avg     | StDev | Count |
| How satisfied were<br>you at your<br>previous position as<br>an educator?*      | <0.0001             | Significant!    | 0.44         | Small                 | 63%     | 3.6    | 1.18  | 2841  | 46%     | 3.0     | 1.38  | 479   |
| Community*  | <0.0001             | Significant!    | 0.27         | Small                 | 68%     | 3.8    | 0.62  | 2880  | 60%     | 3.6     | 0.72  | 489   |
| Commute   | 0.0289              | Not Significant | 0.11         | Negligible            | 64%     | 3.7    | 1.02  | 2880  | 60%     | 3.6     | 1.04  | 489   |
| The commute to work was easy.   | 0.0137              | NotSignificant  | 0.12         | Negligible            | 77%     | 4.1    | 1.15  | 2864  | 72%     | 3.9     | 1.22  | 485   |
| The commute to work was short.  | 0.1350              | Not Significant | 0.07         | Negligible            | 61%     | 3.7    | 1.38  | 2863  | 59%     | 3.5     | 1.36  | 482   |
| How long was your commute to work?#   | 0.0157              | Not Significant | 0.12         | Negligible            | 55%     | 3.4    | 0.77  | 2875  | 50%     | 3.3     | 0.84  | 489   |
| Community Supports District*  | <0.0001             | Significant!    | 0.23         | Small                 | 63%     | 3.6    | 0.80  | 2842  | 53%     | 3.5     | 0.88  | 454   |
| The local community<br>supported the district<br>curriculum.*                   | 0.0005              | Significant!    | 0.19         | Negligible            | 66%     | 3.7    | 0.89  | 2816  | 59%     | 3.6     | 0.98  | 441   |
| The local community<br>supported district<br>policy (non-COVID-<br>19 related). | 0.0017              | Not Significant | 0.17         | Negligible            | 67%     | 3.7    | 0.89  | 2824  | 57%     | 3.6     | 0.90  | 409   |
| The local community supported district  | <0.0001             | Significant!    | 0.32         | Small                 | 57%     | 3.5    | 0.99  | 2825  | 40%     | 3.2     | 1.06  | 307   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       | All Leavers |             |     |       |       |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------------|-------------|-----|-------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count       | %Agreed     | Avg | StDev | Count |
| policy (COVID-19<br>related).*  |                     |              |              |                       |         |     |       |             |             |     |       |       |
| Community   | .0.0001             | Cinnificant  | 0.20         | C                     | 700/    | 4.1 | 0.70  | 2075        | <i>C00/</i> | 20  | 0.00  | 407   |
| Acceptance*   | <0.0001             | Significant! | 0.29         | Small                 | 78%     | 4.1 | 0.72  | 2875        | 68%         | 3.9 | 0.90  | 487   |
| I felt accepted in the<br>local community.*   | <0.0001             | Significant! | 0.21         | Small                 | 81%     | 4.1 | 0.83  | 2834        | 73%         | 3.9 | 1.00  | 465   |
| My cultural heritage,<br>race and/or ethnicity<br>were accepted in the                |                     |              |              |                       |         |     |       |             |             |     |       |       |
| local community.*   | 0.0003              | Significant! | 0.20         | Negligible            | 85%     | 4.1 | 0.82  | 2795        | 77%         | 4.0 | 1.00  | 448   |
| The community of<br>the surrounding area<br>was accepting of me<br>and/or my family.* | <0.0001             | Significant! | 0.31         | Small                 | 82%     | 4.2 | 0.88  | 2812        | 70%         | 3.9 | 1.08  | 474   |
| There was an<br>alignment between<br>my beliefs and beliefs<br>within the             |                     |              |              |                       |         |     |       |             |             |     |       |       |
| surrounding area.*  | < 0.0001            | Significant! | 0.24         | Small                 | 65%     | 3.7 | 1.04  | 2811        | 53%         | 3.5 | 1.18  | 474   |
| Access in<br>Community*   | <0.0001             | Significant! | 0.21         | Small                 | 65%     | 3.7 | 0.99  | 2822        | 54%         | 3.5 | 1.06  | 473   |
| I had good access to<br>services and<br>amenities in the<br>surrounding area.*        | 0.0001              | Significant! | 0.19         | Negligible            | 73%     | 3.9 | 1.07  | 2805        | 62%         | 3.7 | 1.11  | 470   |
| There was good<br>access to child or<br>senior care in the                            |                     |              |              |                       |         |     |       |             |             |     |       |       |
| surrounding area.*  | < 0.0001            | Significant! | 0.23         | Small                 | 56%     | 3.5 | 1.09  | 2383        | 41%         | 3.3 | 1.14  | 341   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt  | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |         | All Sta | ayers |       |         | All Lea | avers |       |
|--|---------------------|-----------------|--------------|-----------------------|---------|---------|-------|-------|---------|---------|-------|-------|
|  |                     |                 |              |                       | %Agreed | Avg     | StDev | Count | %Agreed | Avg     | StDev | Count |
| Community<br>Alignment   | 0.0125              | Not Significant | 0.14         | Negligible            | 60%     | 3.6     | 0.90  | 2762  | 55%     | 3.4     | 1.02  | 435   |
| The local community<br>was in sync with my<br>perspectives on how<br>to teach my classes.* | 0.0002              | Significant!    | 0.21         | Small                 | 63%     | 3.7     | 0.90  | 2600  | 54%     | 3.5     | 1.04  | 403   |
| The local community<br>was in sync with my<br>perceptions of<br>teaching as a              |                     |                 |              |                       |         |         |       |       |         |         |       |       |
| profession.  | 0.2066              | Not Significant | 0.07         | Negligible            | 57%     | 3.5     | 1.02  | 2740  | 56%     | 3.4     | 1.11  | 422   |
| Educator Efficacy  | 0.2534              | Not Significant | 0.06         | Negligible            | 74%     | 3.8     | 0.71  | 2868  | 73%     | 3.8     | 0.80  | 487   |
| I was often worried<br>my work as an<br>educator was not<br>going well.##*                 | <0.0001             | Significant!    | 0.28         | Small                 | 55%     | 3.3     | 1.16  | 2857  | 44%     | 3.0     | 1.37  | 478   |
| My work as an<br>educator had a<br>positive impact on<br>the world.                        | 0.1541              | NotSignificant  | 0.07         | Negligible            | 85%     | 4.1     | 0.76  | 2857  | 84%     | 4.1     | 0.85  | 480   |
| My work as an<br>educator contributed<br>to my personal<br>growth.                         | 0.3714              | Not Significant | 0.05         | Negligible            | 83%     | 4.1     | 0.88  | 2856  | 81%     | 4.0     | 1.03  | 482   |
| Students appreciated<br>my efforts as an<br>educator.                                      | 0.0065              | Not Significant | 0.14         | Negligible            | 75%     | 3.9     | 0.95  | 2833  | 81%     | 4.0     | 0.99  | 479   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance   | Cohen's<br>D | Size of<br>Difference |         | ayers | All Leavers |       |         |     |       |       |
|---|---------------------|----------------|--------------|-----------------------|---------|-------|-------------|-------|---------|-----|-------|-------|
|   |                     |                |              |                       | %Agreed | Avg   | StDev       | Count | %Agreed | Avg | StDev | Count |
| Parents appreciated<br>my efforts as an<br>educator.  | 0.0343              | NotSignificant | 0.11         | Negligible            | 70%     | 3.8   | 0.96        | 2845  | 73%     | 3.9 | 1.00  | 479   |
| Working<br>Conditions* +  | <0.0001             | Significant!   | 0.55         | Medium                | 68%     | 3.7   | 0.68        | 2877  | 53%     | 3.3 | 0.81  | 488   |
| Teacher-School<br>Connection*+  | <0.0001             | Significant!   | 0.72         | Medium                | 70%     | 3.8   | 0.88        | 2876  | 46%     | 3.1 | 1.09  | 488   |
| I felt accepted in my<br>school/district.*+   | < 0.0001            | Significant!   | 0.58         | Medium                | 82%     | 4.2   | 1.00        | 2866  | 59%     | 3.5 | 1.36  | 484   |
| School policies<br>aligned with my<br>personal beliefs.*  | <0.0001             | Significant!   | 0.50         | Small                 | 58%     | 3.5   | 1.09        | 2854  | 36%     | 2.9 | 1.20  | 480   |
| I felt support from<br>school leadership.*+   | < 0.0001            | Significant!   | 0.67         | Medium                | 63%     | 3.6   | 1.30        | 2849  | 36%     | 2.6 | 1.47  | 483   |
| I had<br>autonomy/control for<br>class planning.*+  | <0.0001             | Significant!   | 0.54         | <mark>Medium</mark>   | 81%     | 4.1   | 1.02        | 2713  | 60%     | 3.5 | 1.31  | 453   |
| I was involved with decision-making.*+  | <0.0001             | Significant!   | 0.50         | <mark>Medium</mark>   | 58%     | 3.5   | 1.21        | 2863  | 36%     | 2.9 | 1.31  | 480   |
| I had positive<br>relationships with<br>leadership.*+   | < 0.0001            | Significant!   | 0.69         | Medium                | 77%     | 4.0   | 1.03        | 2845  | 47%     | 3.1 | 1.39  | 486   |
| Staff Relations*  | <0.0001             | Significant!   | 0.44         | Small                 | 81%     | 4.1   | 0.75        | 2869  | 67%     | 3.7 | 1.00  | 484   |
| I received support<br>from my colleagues<br>(induction, mentoring<br>and/or community of<br>practice).* | <0.0001             | Significant!   | 0.45         | Small                 | 78%     | 4.0   | 0.98        | 2841  | 62%     | 3.5 | 1.30  | 477   |

| <b>Category</b> ,<br><i>Factor</i> , Prompt                 | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | All Stayers |                   |       |       | All Leavers |     |       |       |  |
|---|---------------------|-----------------|--------------|-----------------------|-------------|-------------------|-------|-------|-------------|-----|-------|-------|--|
|   |                     |                 |              |                       | %Agreed     | Avg               | StDev | Count | %Agreed     | Avg | StDev | Count |  |
| I had positive<br>relationships with my<br>teaching peers.* | < 0.0001            | Significant!    | 0.29         | Small                 | 90%         | 4.3               | 0.74  | 2744  | 81%         | 4.1 | 1.02  | 461   |  |
| There was staff<br>collegiality.*                           | < 0.0001            | Significant!    | 0.36         | Small                 | 74%         | 3.9               | 0.96  | 2846  | 60%         | 3.5 | 1.17  | 480   |  |
| Compensation*   | 0.0006              | Significant!    | 0.17         | Negligible            | 49%         | 3.2               | 0.99  | 2875  | 43%         | 3.0 | 1.02  | 487   |  |
| The workload was reasonable.*                               | <0.0001             | Significant!    | 0.38         | Small                 | 54%         | 3.3               | 1.29  | 2869  | 38%         | 2.8 | 1.39  | 485   |  |
| My salary was<br>appropriate.                               | 0.6148              | Not Significant | 0.02         | Negligible            | 40%         | 2.9               | 1.28  | 2864  | 39%         | 2.9 | 1.31  | 487   |  |
| My<br>retirement/pension<br>plan was appropriate.           | 0.6392              | NotSignificant  | 0.02         | Negligible            | 53%         | 3.4               | 1.12  | 2825  | 52%         | 3.4 | 1.09  | 455   |  |
| Safety*   | <0.0001             | Significant!    | 0.39         | Small                 | 70%         | 3.8               | 0.85  | 2873  | 58%         | 3.4 | 1.03  | 485   |  |
| My class sizes were<br>appropriate.*                        | < 0.0001            | Significant!    | 0.31         | Small                 | 69%         | 3.7               | 1.17  | 2665  | 55%         | 3.3 | 1.25  | 438   |  |
| Student behavior was<br>manageable.                         | 0.0029              | Not Significant | 0.15         | Negligible            | 63%         | 3.5               | 1.17  | 2828  | 56%         | 3.3 | 1.32  | 473   |  |
| I felt safe from harm<br>(non COVID-19<br>related).*        | <0.0001             | Significant!    | 0.33         | Small                 | 78%         | 4.0               | 1.01  | 2854  | 67%         | 3.6 | 1.24  | 447   |  |
| I felt safe from harm related to COVID-19.*                 | < 0.0001            | Significant!    | 0.42         | Small                 | 71%         | 3.8               | 1.10  | 2845  | 52%         | 3.3 | 1.25  | 324   |  |
| Professional Growth*  | <0.0001             | Significant!    | 0.34         | Small                 | 70%         | 3.8               | 0.85  | 2874  | 59%         | 3.4 | 0.96  | 486   |  |
| I had access to<br>professional<br>development.*            | <0.0001             | Significant!    | 0.26         | Small                 | 83%         | 4.1               | 0.93  | 2864  | 73%         | 3.8 | 1.05  | 476   |  |
| <b>47</b> Educator Work                                     | ing Con             |                 |              |                       | ROE<br>Lead | HUE<br>STRONGER S |       |       |             |     |       |       |  |

| <b>Category</b> ,<br><i>Factor</i> , Prompt              | <i>p</i> -<br>value | Significance   | Cohen's<br>D | Size of<br>Difference |         |     |       |       |         | All Lea | avers |       |
|--|---------------------|----------------|--------------|-----------------------|---------|-----|-------|-------|---------|---------|-------|-------|
|  |                     |                |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg     | StDev | Count |
| I had appropriate<br>resources for<br>teaching.*         | <0.0001             | Significant!   | 0.46         | Small                 | 72%     | 3.8 | 1.08  | 2719  | 52%     | 3.2     | 1.31  | 455   |
| I had time for<br>collaboration with<br>other educators. | 0.0213              | NotSignificant | 0.11         | Negligible            | 55%     | 3.4 | 1.25  | 2829  | 52%     | 3.2     | 1.25  | 473   |

# This prompt used a different Likert scale. 0-20 min = 4, 21 - 40 min = 3, 41 - 60 min = 2 and Over an hour = 1.

## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.





## Appendix G: Breakdown of Percent Agreed by Leavers, Movers, and Stayers Subgroups

### Appendix G: Breakdown of Percent Agreed by Leavers, Movers, and Stayers Subgroups

The table below shows the percent agreed for each Category, Factor and Prompt for each of the eight subgroups of educators. The table is color coded as a heat map where darker red indicates lower percent agreed and darker blue indicates higher percent agreed.

#### Table 10: Percent Agreed by Leavers, Movers, and Stayers Subgroups.

| <b>Category</b> , <i>Factor</i> , Prompt   | Leaver<br>(NOT<br>return) | Mover<br>(will<br>leave) | Stayer<br>(will<br>leave) | Mover<br>(will<br>move) | Stayer<br>(will<br>move) | Leaver<br>(would<br>return) | Mover<br>(will stay) | Stayer<br>(will stay) |
|--|---------------------------|--------------------------|---------------------------|-------------------------|--------------------------|-----------------------------|----------------------|-----------------------|
| Please reflect on your previous responses. How satisfied were you at               |                           |                          |                           |                         |                          |                             |                      |                       |
| your previous position as an educator (teacher or administrator)?                  | 39%                       | 24%                      | 11%                       | 30%                     | 31%                      | 57%                         | 78%                  | 63%                   |
| Community  | 57%                       | 53%                      | 50%                       | 47%                     | 57%                      | 65%                         | 70%                  | 69%                   |
| Commute  | 60%                       | 54%                      | 50%                       | 56%                     | 53%                      | 61%                         | 60%                  | 66%                   |
| The commute to work was easy.  | 72%                       | 64%                      | 63%                       | 64%                     | 64%                      | 73%                         | 77%                  | 77%                   |
| The commute to work was short.   | 58%                       | 55%                      | 45%                       | 55%                     | 51%                      | 60%                         | 54%                  | 62%                   |
| How long was your commute to work?#  | 50%                       | 45%                      | 41%                       | 49%                     | 44%                      | 50%                         | 49%                  | 58%                   |
| Community Supports District  | 48%                       | 49%                      | 44%                       | 44%                     | 52%                      | 62%                         | 70%                  | 62%                   |
| The local community supported the district curriculum.                             | 53%                       | 47%                      | 43%                       | 36%                     | 51%                      | 68%                         | 76%                  | 67%                   |
| The local community supported district policy (non-COVID-19 related).              | 53%                       | 51%                      | 45%                       | 49%                     | 53%                      | 65%                         | 73%                  | 67%                   |
| The local community supported district policy (COVID-19 related).                  | 34%                       | 49%                      | 43%                       | 46%                     | 52%                      | 50%                         | 61%                  | 53%                   |
| Community Acceptance   | 65%                       | 62%                      | 61%                       | 52%                     | 70%                      | 75%                         | 80%                  | 80%                   |
| I felt accepted in the local community.  | 69%                       | 60%                      | 64%                       | 58%                     | 67%                      | 79%                         | 85%                  | 83%                   |
| My cultural heritage, race and/or ethnicity were accepted in the local community.  | 75%                       | 72%                      | 68%                       | 58%                     | 82%                      | 82%                         | 88%                  | 88%                   |
| The community of the surrounding area was accepting of me and/or my family.        | 67%                       | 67%                      | 64%                       | 59%                     | 75%                      | 76%                         | 81%                  | 83%                   |
| There was an alignment between my beliefs and beliefs within the surrounding area. | 48%                       | 50%                      | 48%                       | 31%                     | 57%                      | 62%                         | 67%                  | 67%                   |
| Access in Community  | 53%                       | 45%                      | 53%                       | 37%                     | 54%                      | 54%                         | 65%                  | 69%                   |
| I had good access to services and amenities in the surrounding area.               | 61%                       | 50%                      | 59%                       | 42%                     | 60%                      | 64%                         | 73%                  | 76%                   |
| There was good access to child or senior care in the surrounding area.             | 42%                       | 40%                      | 45%                       | 32%                     | 48%                      | 40%                         | 53%                  | 60%                   |
| Community Alignment  | 49%                       | 43%                      | 35%                       | 39%                     | 44%                      | 64%                         | 70%                  | 60%                   |
| The local community was in sync with my perspectives on how to teach my classes.   | 48%                       | 46%                      | 41%                       | 43%                     | 49%                      | 63%                         | 70%                  | 62%                   |
| The local community was in sync with my perceptions of teaching as a profession.   | 51%                       | 40%                      | 29%                       | 34%                     | 38%                      | 65%                         | 70%                  | 59%                   |
| Educator Efficacy  | 69%                       | 55%                      | 49%                       | 57%                     | 66%                      | 80%                         | 80%                  | 75%                   |
| I was often worried my work as an educator was not going well.##                   | 40%                       | 34%                      | 29%                       | 27%                     | 37%                      | 52%                         | 63%                  | 58%                   |



## Appendix G: Breakdown of Percent Agreed by Leavers, Movers, and Stayers Subgroups

| <b>Category</b> , <i>Factor</i> , Prompt   | Leaver<br>(NOT<br>return) | Mover<br>(will<br>leave) | Stayer<br>(will<br>leave) | Mover<br>(will<br>move) | Stayer<br>(will<br>move) | Leaver<br>(would<br>return) | Mover<br>(will stay) | Stayer<br>(will stay) |
|--|---------------------------|--------------------------|---------------------------|-------------------------|--------------------------|-----------------------------|----------------------|-----------------------|
| My work as an educator had a positive impact on the world.                                 | 81%                       | 72%                      | 69%                       | 76%                     | 84%                      | 89%                         | 86%                  | 84%                   |
| My work as an educator contributed to my personal growth.                                  | 76%                       | 59%                      | 54%                       | 72%                     | 84%                      | 90%                         | 91%                  | 84%                   |
| Students appreciated my efforts as an educator.  | 77%                       | 58%                      | 50%                       | 53%                     | 66%                      | 87%                         | 84%                  | 74%                   |
| Parents appreciated my efforts as an educator.   | 70%                       | 53%                      | 43%                       | 58%                     | 59%                      | 79%                         | 79%                  | 72%                   |
| Working Conditions   | 51%                       | 50%                      | 45%                       | 44%                     | 51%                      | 57%                         | 77%                  | 69%                   |
| Teacher-School Connection  | 43%                       | 45%                      | 40%                       | 34%                     | 48%                      | 49%                         | 81%                  | 70%                   |
| I felt accepted in my school/district.   | 57%                       | 58%                      | 57%                       | 36%                     | 61%                      | 62%                         | 90%                  | 83%                   |
| School policies aligned with my personal beliefs.  | 33%                       | 30%                      | 24%                       | 27%                     | 32%                      | 42%                         | 71%                  | 57%                   |
| I felt support from school leadership.   | 34%                       | 36%                      | 21%                       | 20%                     | 32%                      | 39%                         | 79%                  | 65%                   |
| I had autonomy/control for class planning.   | 59%                       | 68%                      | 66%                       | 62%                     | 70%                      | 62%                         | 90%                  | 82%                   |
| I was involved with decision-making.   | 34%                       | 35%                      | 23%                       | 29%                     | 40%                      | 41%                         | 70%                  | 60%                   |
| I had positive relationships with leadership.  | 45%                       | 44%                      | 50%                       | 35%                     | 53%                      | 51%                         | 87%                  | 77%                   |
| Staff Relations  | 66%                       | 65%                      | 68%                       | 55%                     | 72%                      | 70%                         | 85%                  | 82%                   |
| I received support from my colleagues (induction, mentoring and/or community of practice). | 60%                       | 58%                      | 64%                       | 49%                     | 69%                      | 64%                         | 83%                  | 79%                   |
| I had positive relationships with my teaching peers.                                       | 81%                       | 80%                      | 86%                       | 67%                     | 85%                      | 82%                         | 92%                  | 90%                   |
| There was staff collegiality.  | 58%                       | 58%                      | 56%                       | 51%                     | 62%                      | 64%                         | 80%                  | 77%                   |
| Compensation   | 40%                       | 36%                      | 22%                       | 33%                     | 30%                      | 48%                         | 60%                  | 49%                   |
| The workload was reasonable.   | 32%                       | 42%                      | 22%                       | 35%                     | 27%                      | 48%                         | 69%                  | 53%                   |
| My salary was appropriate.   | 36%                       | 26%                      | 16%                       | 27%                     | 20%                      | 43%                         | 51%                  | 41%                   |
| My retirement/pension plan was appropriate.  | 52%                       | 39%                      | 28%                       | 39%                     | 45%                      | 53%                         | 60%                  | 51%                   |
| Safety   | 52%                       | 52%                      | 46%                       | 58%                     | 60%                      | 60%                         | 79%                  | 68%                   |
| My class sizes were appropriate.   | 52%                       | 52%                      | 46%                       | 58%                     | 60%                      | 60%                         | 79%                  | 68%                   |
| Student behavior was manageable.   | 52%                       | 46%                      | 33%                       | 49%                     | 38%                      | 64%                         | 73%                  | 64%                   |
| I felt safe from harm (non COVID-19 related).  | 64%                       | 57%                      | 58%                       | 61%                     | 64%                      | 71%                         | 81%                  | 80%                   |
| I felt safe from harm related to COVID-19.   | 50%                       | 57%                      | 53%                       | 62%                     | 55%                      | 56%                         | 75%                  | 68%                   |
| Professional Growth  | 57%                       | 53%                      | 53%                       | 46%                     | 54%                      | 62%                         | 77%                  | 71%                   |
| I had access to professional development.  | 73%                       | 69%                      | 72%                       | 61%                     | 74%                      | 73%                         | 85%                  | 85%                   |
| I had appropriate resources for teaching.  | 50%                       | 50%                      | 49%                       | 36%                     | 54%                      | 56%                         | 79%                  | 73%                   |
| I had time for collaboration with other educators.   | 49%                       | 40%                      | 38%                       | 39%                     | 35%                      | 58%                         | 68%                  | 54%                   |

# This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.



Appendix H: Statistics Comparing Educators Who Would Return to those Who Would Not Return for All Categories, Factors and Prompts

Table 11: Statistics Comparing Educators Who Would Return to those Who Would Not Return for All Categories, Factors and Prompts.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                     | <i>p</i> -<br>value | Significance   | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld Nc | ot Returr | ı     |
|---|---------------------|----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |                |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| How satisfied were<br>you at your<br>previous position as       |                     |                |              |                       |         |     |       |       |         |        |           |       |
| an educator?*++   | <0.0001             | Significant!   | 1.04         | Large                 | 69%     | 3.8 | 1.07  | 2620  | 29%     | 2.5    | 1.28      | 700   |
| Community*+   | <0.0001             | Significant!   | 0.66         | <b>Medium</b>         | 70%     | 3.8 | 0.60  | 2657  | 54%     | 3.4    | 0.66      | 712   |
| Commute*  | <0.0001             | Significant!   | 0.27         | Small                 | 66%     | 3.7 | 0.99  | 2657  | 56%     | 3.5    | 1.12      | 712   |
| The commute to work was easy.*                                  | <0.0001             | Significant!   | 0.32         | Small                 | 79%     | 4.1 | 1.11  | 2642  | 67%     | 3.8    | 1.31      | 707   |
| The commute to work was short.*                                 | < 0.0001            | Significant!   | 0.22         | Small                 | 63%     | 3.7 | 1.36  | 2640  | 54%     | 3.4    | 1.41      | 705   |
| How long was your<br>commute to work?#*                         | < 0.0001            | Significant!   | 0.23         | Small                 | 56%     | 3.4 | 0.76  | 2652  | 47%     | 3.2    | 0.86      | 712   |
| Community Supports<br>District*                                 | <0.0001             | Significant!   | 0.48         | Small                 | 65%     | 3.7 | 0.79  | 2615  | 47%     | 3.3    | 0.85      | 681   |
| The local community<br>supported the district<br>curriculum.*   | <0.0001             | Significant!   | 0.49         | Small                 | 69%     | 3.8 | 0.87  | 2587  | 48%     | 3.3    | 0.96      | 670   |
| The local community<br>supported district<br>policy (non-COVID- | .0.0001             | Circu (Circu d | 0.44         | Can all               | C00/    | 2.0 | 0.00  | 2506  | 500/    | 2.4    | 0.04      | 647   |
| 19 related).*   | < 0.0001            | Significant!   | 0.44         | Small                 | 69%     | 3.8 | 0.86  | 2586  | 50%     | 3.4    | 0.94      | 647   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |             |                   |       |       | Wo      | uld No | ot Returr | •     |
|---|---------------------|-----------------|--------------|-----------------------|-------------|-------------------|-------|-------|---------|--------|-----------|-------|
|   |                     |                 |              |                       | %Agreed     | Avg               | StDev | Count | %Agreed | Avg    | StDev     | Count |
| The local community<br>supported district<br>policy (COVID-19<br>related).*                     | <0.0001             | Significant!    | 0.37         | Small                 | 58%         | 3.5               | 0.98  | 2541  | 43%     | 3.2    | 1.04      | 591   |
| <i>Community<br/>Acceptance*+</i>   | <0.0001             | Significant!    | 0.59         | <i>Medium</i>         | 81%         | 4.2               | 0.68  | 2653  | 63%     | 3.7    | 0.90      | 709   |
| I felt accepted in the local community.*+   | <0.0001             | Significant!    | 0.54         | Medium                | 84%         | 4.1               | 0.78  | 2616  | 65%     | 3.7    | 1.02      | 683   |
| My cultural heritage,<br>race and/or ethnicity<br>were accepted in the<br>local community.*     | <0.0001             | Significant!    | 0.44         | Small                 | 87%         | 4.2               | 0.78  | 2569  | 72%     | 3.8    | 1.03      | 674   |
| The community of<br>the surrounding area<br>was accepting of me<br>and/or my family.*+          | <0.0001             | Significant!    | 0.53         | Medium                | 84%         | 4.3               | 0.84  | 2593  | 67%     | 3.8    | 1.07      | 693   |
| There was an<br>alignment between<br>my beliefs and beliefs<br>within the<br>surrounding area.* | <0.0001             | Significant!    | 0.47         | Small                 | 67%         | 3.8               | 1.02  | 2586  | 48%     | 3.3    | 1.15      | 699   |
| Access in<br>Community*   | <0.0001             | Significant!    | 0.40         | Small                 | 67%         | 3.8               | 0.97  | 2604  | 50%     | 3.4    | 1.05      | 691   |
| I had good access to<br>services and<br>amenities in the<br>surrounding area.*                  | <0.0001             | Significant!    | 0.42         | Small                 | 75%         | 4.0               | 1.04  | 2586  | 57%     | 3.5    | 1.13      | 689   |
| There was good<br>access to child or  | <0.0001             | Significant!    | 0.34         | Small                 | 57%         | 3.6               | 1.08  | 2177  | 42%     | 3.2    | 1.13      | 547   |
| 52 Educator Work  | ing Con             | ditions (ROEIIS |              |                       | ROE<br>Lead | HUE<br>STRONGER S |       |       |         |        |           |       |

| <b>Category</b> ,<br><i>Factor</i> , Prompt  | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld No | ot Returr |       |
|--|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| senior care in the<br>surrounding area.*   |                     |              |              |                       |         |     |       |       |         |        |           |       |
| <i>Community<br/>Alignment*+</i>   | <0.0001             | Significant! | 0.52         | <i>Medium</i>         | 63%     | 3.7 | 0.88  | 2546  | 43%     | 3.2    | 0.97      | 651   |
| The local community<br>was in sync with my<br>perspectives on how<br>to teach my classes.*     | <0.0001             | Significant! | 0.49         | Small                 | 66%     | 3.7 | 0.87  | 2389  | 46%     | 3.3    | 1.00      | 614   |
| The local community<br>was in sync with my<br>perceptions of<br>teaching as a<br>profession.*+ | <0.0001             | Significant! | 0.50         | Medium                | 61%     | 3.6 | 0.98  | 2518  | 41%     | 3.1    | 1.11      | 644   |
| Educator Efficacy*+  | <0.0001             | Significant! | 0.52         | <mark>Medium</mark>   | 77%     | 3.9 | 0.67  | 2645  | 61%     | 3.5    | 0.83      | 710   |
| I was often worried<br>my work as an<br>educator was not<br>going well.##*+                    | < 0.0001            | Significant! | 0.56         | Medium                | 58%     | 3.4 | 1.14  | 2630  | 35%     | 2.7    | 1.27      | 705   |
| My work as an<br>educator had a<br>positive impact on<br>the world.*                           | < 0.0001            | Significant! | 0.27         | Small                 | 87%     | 4.2 | 0.73  | 2629  | 77%     | 4.0    | 0.89      | 708   |
| My work as an<br>educator contributed<br>to my personal<br>growth.*                            | <0.0001             | Significant! | 0.43         | Small                 | 86%     | 4.2 | 0.81  | 2630  | 69%     | 3.7    | 1.12      | 708   |
| Students appreciated<br>my efforts as an<br>educator.*   | < 0.0001            | Significant! | 0.32         | Small                 | 79%     | 4.0 | 0.88  | 2614  | 65%     | 3.6    | 1.18      | 698   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                       | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld No | ot Returr |       |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Parents appreciated<br>my efforts as an<br>educator.*             | <0.0001             | Significant! | 0.30         | Small                 | 73%     | 3.8 | 0.90  | 2625  | 59%     | 3.5    | 1.14      | 699   |
| Working<br>Conditions*++  | <0.0001             | Significant! | 0.90         | Large                 | 71%     | 3.8 | 0.66  | 2654  | 49%     | 3.2    | 0.73      | 711   |
| Teacher-School<br>Connection*++                                   | <0.0001             | Significant! | 0.93         | Large                 | 73%     | 3.9 | 0.84  | 2653  | 43%     | 3.0    | 1.01      | 711   |
| I felt accepted in my<br>school/district.*+                       | < 0.0001            | Significant! | 0.75         | Medium                | 85%     | 4.2 | 0.94  | 2642  | 55%     | 3.4    | 1.31      | 708   |
| School policies<br>aligned with my<br>personal beliefs.*+         | <0.0001             | Significant! | 0.74         | <mark>Medium</mark>   | 61%     | 3.6 | 1.05  | 2632  | 30%     | 2.8    | 1.16      | 702   |
| I felt support from<br>school<br>leadership.*++                   | < 0.0001            | Significant! | 0.90         | Large                 | 67%     | 3.7 | 1.25  | 2627  | 30%     | 2.5    | 1.38      | 705   |
| I had<br>autonomy/control for<br>class planning.*+                | <0.0001             | Significant! | 0.53         | <mark>Medium</mark>   | 82%     | 4.1 | 1.00  | 2498  | 63%     | 3.5    | 1.26      | 668   |
| I was involved with decision-making.*+                            | < 0.0001            | Significant! | 0.67         | Medium                | 61%     | 3.6 | 1.17  | 2639  | 32%     | 2.7    | 1.30      | 704   |
| I had positive<br>relationships with<br>leadership.*+             | <0.0001             | Significant! | 0.78         | Medium                | 80%     | 4.0 | 1.00  | 2626  | 46%     | 3.1    | 1.30      | 705   |
| Staff Relations*+   | <0.0001             | Significant! | 0.54         | Medium                | 82%     | 4.1 | 0.73  | 2647  | 66%     | 3.7    | 0.95      | 706   |
| I received support<br>from my colleagues<br>(induction, mentoring | < 0.0001            | Significant! | 0.53         | Medium                | 80%     | 4.1 | 0.95  | 2618  | 60%     | 3.5    | 1.24      | 700   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                 | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld No | ot Returr |       |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| and/or community of<br>practice).*+                         |                     |              |              |                       |         |     |       |       |         |        |           |       |
| I had positive<br>relationships with my<br>teaching peers.* | < 0.0001            | Significant! | 0.35         | Small                 | 91%     | 4.4 | 0.72  | 2529  | 81%     | 4.1    | 0.97      | 676   |
| There was staff collegiality.*                              | <0.0001             | Significant! | 0.45         | Small                 | 76%     | 3.9 | 0.93  | 2624  | 57%     | 3.5    | 1.15      | 702   |
| Compensation*+  | <0.0001             | Significant! | 0.61         | Medium                | 52%     | 3.3 | 0.96  | 2652  | 34%     | 2.7    | 0.99      | 710   |
| The workload was<br>reasonable.*+                           | < 0.0001            | Significant! | 0.68         | Medium                | 57%     | 3.4 | 1.25  | 2645  | 31%     | 2.5    | 1.31      | 709   |
| My salary was<br>appropriate.*                              | < 0.0001            | Significant! | 0.41         | Small                 | 44%     | 3.0 | 1.27  | 2641  | 28%     | 2.5    | 1.27      | 710   |
| My<br>retirement/pension<br>plan was<br>appropriate.*       | <0.0001             | Significant! | 0.34         | Small                 | 56%     | 3.4 | 1.09  | 2589  | 42%     | 3.1    | 1.15      | 691   |
| Safety*+  | <0.0001             | Significant! | 0.64         | <i>Medium</i>         | 73%     | 3.8 | 0.82  | 2650  | 53%     | 3.3    | 0.98      | 708   |
| My class sizes were<br>appropriate.*                        | <0.0001             | Significant! | 0.47         | Small                 | 71%     | 3.7 | 1.12  | 2453  | 52%     | 3.2    | 1.30      | 650   |
| Student behavior was<br>manageable.*+                       | < 0.0001            | Significant! | 0.52         | Medium                | 66%     | 3.6 | 1.11  | 2608  | 45%     | 2.9    | 1.34      | 693   |
| I felt safe from harm<br>(non COVID-19<br>related).*+       | <0.0001             | Significant! | 0.52         | <mark>Medium</mark>   | 81%     | 4.1 | 0.96  | 2619  | 61%     | 3.5    | 1.24      | 682   |
| I felt safe from harm related to COVID-19.*                 | < 0.0001            | Significant! | 0.46         | Small                 | 72%     | 3.9 | 1.06  | 2562  | 54%     | 3.3    | 1.26      | 607   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld No | ot Return | ı     |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Professional                                |                     |              |              |                       |         |     |       |       |         |        |           |       |
| Growth*+                                    | <0.0001             | Significant! | 0.59         | <mark>Medium</mark>   | 72%     | 3.8 | 0.83  | 2651  | 54%     | 3.3    | 0.92      | 709   |
| I had access to                             |                     |              |              |                       |         |     |       |       |         |        |           |       |
| professional<br>development.*               | < 0.0001            | Significant! | 0.40         | Small                 | 84%     | 4.1 | 0.90  | 2640  | 71%     | 3.8    | 1.05      | 700   |
| I had appropriate                           |                     |              |              |                       |         |     |       |       |         |        |           |       |
| resources for<br>teaching.*+                | < 0.0001            | Significant! | 0.61         | <mark>Medium</mark>   | 74%     | 3.8 | 1.04  | 2502  | 49%     | 3.1    | 1.26      | 672   |
| I had time for                              |                     |              |              |                       |         |     |       |       |         |        |           |       |
| collaboration with<br>other educators.*     | < 0.0001            | Significant! | 0.39         | Small                 | 58%     | 3.4 | 1.23  | 2607  | 42%     | 2.9    | 1.28      | 695   |

#This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

*## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.* 



### Appendix I: Statistics for Movers and Leavers Comparing Positions

### Appendix I: Statistics for Movers and Leavers Comparing Positions

### Table 12: Statistics for Movers and Leavers Comparing Positions.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                        | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | nce     |     |       |       |         | All Lea | avers       |       |
|--|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|---------|-------------|-------|
|  |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg     | StDev       | Count |
| Comparing Positions  | 0.0034              | Not Significant | 0.22         | Small                 | 46%     | 3.3 | 0.73  | 970   | 49%     | 3.5     | 0.83        | 237   |
| Better Geographically  | 0.0509              | Not Significant | 0.15         | Negligible            | 33%     | 2.8 | 1.12  | 957   | 35%     | 3.0     | 1.18        | 224   |
| is closer to my<br>hometown or where I<br>graduated from high      |                     |                 |              |                       |         |     |       |       |         |         |             |       |
| school.  | 0.9047              | NotSignificant  | 0.01         | Negligible            | 37%     | 2.8 | 1.53  | 921   | 36%     | 2.8     | 1.57        | 199   |
| is closer to where I<br>went to college for my<br>teaching degree. | 0.3496              | Not Significant | 0.08         | Negligible            | 19%     | 2.3 | 1.26  | 889   | 18%     | 2.2     | 1.32        | 191   |
| is closer to my  | 0.5490              | Not significant | 0.00         | Negligible            | 19%     | 2.5 | 1.20  | 009   | 1070    | 2.2     | 1.52        | 191   |
| spouse's/partner's<br>hometown or where<br>they graduated from     |                     |                 |              |                       |         |     |       |       |         |         |             |       |
| high school.   | 0.6921              | Not Significant | 0.03         | Negligible            | 25%     | 2.4 | 1.38  | 810   | 21%     | 2.4     | 1.34        | 168   |
| has a shorter  |                     |                 |              |                       |         |     |       |       |         |         |             |       |
| commute.   | 0.0010              | Not Significant | 0.25         | Small                 | 50%     | 3.3 | 1.46  | 945   | 60%     | 3.6     | 1.39        | 214   |
| Better Community   | 0.0019              | Not Significant | 0.23         | Small                 | 44%     | 3.4 | 0.96  | 961   | 51%     | 3.6     | <i>0.98</i> | 222   |
| is in a community<br>that better fits my<br>personal values.       | 0.2297              | Not Significant | 0.09         | Negligible            | 54%     | 3.5 | 1.15  | 946   | 53%     | 3.6     | 1.20        | 210   |
| is in a community<br>where I want to work                          | 0.2257              | rtorbighineart  | 0.05         | regigiole             | 5170    | 5.5 | 1.15  | 510   | 5576    | 5.0     | 1.20        | 210   |
| long term.   | 0.1530              | Not Significant | 0.11         | Negligible            | 45%     | 3.4 | 1.20  | 945   | 50%     | 3.5     | 1.22        | 205   |
| better fits my<br>perspective on<br>COVID-19 mitigation            | 0.0001              |                 | 0.42         | <b>C</b>              | 2294    | 2.1 | 1.12  | 055   | 1007    | 2.6     | 1.12        | 164   |
| efforts.*  | < 0.0001            | Significant!    | 0.42         | Small                 | 32%     | 3.1 | 1.13  | 855   | 48%     | 3.6     | 1.12        | 164   |
| Better Compensation  | 0.6377              | Not Significant | 0.04         | Negligible            | 58%     | 3.6 | 0.99  | 967   | 58%     | 3.6     | 1.08        | 229   |



## Appendix I: Statistics for Movers and Leavers Comparing Positions

| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |         |     |       |            |         | All Lea | avers        |       |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|------------|---------|---------|--------------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count      | %Agreed | Avg     | StDev        | Count |
| has a better<br>compensation<br>package (salary,<br>benefits,<br>retirement/pension).             | 0.0897              | NotSignificant  | 0.13         | Negligible            | 58%     | 3.5 | 1.39  | 951        | 49%     | 3.3     | 1.44         | 214   |
| provides more<br>opportunities for<br>professional growth<br>(i.e., promotions or<br>professional |                     | 5               |              |                       |         |     |       | 052        |         |         |              |       |
| development).   | 0.0177              | NotSignificant  | 0.18         | Negligible            | 54%     | 3.5 | 1.25  | 952        | 62%     | 3.7     | 1.28         | 213   |
| better fits my long-<br>term planned career<br>path.  | 0.3711              | Not Significant | 0.07         | Negligible            | 63%     | 3.7 | 1.19  | 959        | 63%     | 3.8     | 1.19         | 219   |
| Better Personally   | 0.0022              | Not Significant | 0.23         | Small                 | 59%     | 3.7 | 1.18  | 959<br>959 | 71%     | 4.0     | 1.13<br>1.17 | 225   |



### Appendix J: Statistics for Educators who Would Return and Would Not Return Comparing Positions

### Appendix J: Statistics for Educators who Would Return and Would Not Return Comparing Positions

#### Table 13: Statistics for Would Return and Would Not Return Comparing Positions.

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| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |         |     |       |       |         | All Lea | avers |       |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|---------|-------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg     | StDev | Count |
| Comparing   |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| Positions*  | <0.0001             | Significant!    | 0.26         | Small                 | 48%     | 3.4 | 0.70  | 844   | 42%     | 3.2     | 0.84  | 363   |
| Better Geographically   | 0.5250              | Not Significant | 0.04         | Negligible            | 34%     | 2.8 | 1.13  | 832   | 33%     | 2.8     | 1.15  | 349   |
| is closer to my   |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| hometown or where I<br>graduated from high<br>school.   | 0.4073              | Not Significant | 0.05         | Negligible            | 38%     | 2.8 | 1.53  | 796   | 36%     | 2.8     | 1.55  | 324   |
| is closer to where I<br>went to college for   |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| my teaching degree.   | 0.0314              | Not Significant | 0.14         | Negligible            | 20%     | 2.4 | 1.27  | 765   | 18%     | 2.2     | 1.29  | 315   |
| is closer to my<br>spouse's/partner's<br>hometown or where<br>they graduated from<br>high school. | 0.0080              | Not Significant | 0.19         | Negligible            | 26%     | 2.5 | 1.39  | 696   | 19%     | 2.3     | 1.31  | 282   |
| has a shorter   |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| commute.  | 0.2261              | Not Significant | 0.08         | Negligible            | 50%     | 3.3 | 1.46  | 822   | 55%     | 3.4     | 1.45  | 337   |
| Better Community  | 0.0013              | Not Significant | 0.21         | Small                 | 47%     | 3.5 | 0.91  | 835   | 42%     | 3.3     | 1.08  | 348   |
| is in a community<br>that better fits my<br>personal values.*                                     | < 0.0001            | Significant!    | 0.31         | Small                 | 56%     | 3.7 | 1.08  | 820   | 46%     | 3.3     | 1.29  | 336   |
| is in a community<br>where I want to work   |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| long term.  | 0.0009              | Not Significant | 0.22         | Small                 | 48%     | 3.5 | 1.15  | 820   | 42%     | 3.2     | 1.31  | 330   |
| better fits my<br>perspective on<br>COVID-19 mitigation<br>efforts.                               | 0.7967              | Not Significant | 0.02         | Negligible            | 34%     | 3.2 | 1.11  | 726   | 37%     | 3.2     | 1.20  | 293   |
| Better Compensation*  | <0.0001             | Significant!    | 0.35         | Small                 | 62%     | 3.7 | 0.95  | 840   | 49%     | 3.3     | 1.08  | 356   |
| Detter Compensation   | 0.0007              | Signincant:     | 0.00         | Sman                  | 0270    | 5.1 | 0.55  | 070   | -570    | 5.5     | 1.00  | 550   |



### Appendix J: Statistics for Educators who Would Return and Would Not Return Comparing Positions

| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |         |     |       |       |         | All Lea | avers |       |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|---------|-------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg     | StDev | Count |
| has a better<br>compensation<br>package (salary,<br>benefits,<br>retirement/pension).             | 0.0008              | Not Significant | 0.22         | Small                 | 59%     | 3.6 | 1.38  | 823   | 49%     | 3.3     | 1.42  | 342   |
| provides more<br>opportunities for<br>professional growth<br>(i.e., promotions or<br>professional |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| development).*  | 0.0003              | Significant!    | 0.24         | Small                 | 58%     | 3.6 | 1.20  | 822   | 49%     | 3.3     | 1.35  | 343   |
| better fits my long-<br>term planned career   |                     |                 |              |                       |         |     |       |       |         |         |       |       |
| path.*  | < 0.0001            | Significant!    | 0.41         | Small                 | 69%     | 3.9 | 1.09  | 833   | 50%     | 3.4     | 1.33  | 345   |
| Better Personally*  | <0.0001             | Significant!    | 0.30         | Small                 | 64%     | 3.9 | 1.10  | 832   | 54%     | 3.5     | 1.31  | 352   |



Appendix K: Statistics for Historically Marginalized and Non-Historically Marginalized Groups

## Table 14: Statistics for Historically Marginalized Groups Comparing Educators Who Would Return to those Who Would Not Return for All Categories, Factors and Prompts.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                                     | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | 1     |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| How satisfied were<br>you at your<br>previous position as<br>an educator?*+     | <0.0001             | Significant!    | 0.89         | Large                 | 68%     | 3.7 | 1.14  | 402   | 32%     | 2.6    | 1.36      | 133   |
| Community*+   | <0.0001             | Significant!    | 0.59         | <mark>Medium</mark>   | 66%     | 3.8 | 0.59  | 406   | 53%     | 3.4    | 0.71      | 138   |
| Commute   | 0.0877              | Not Significant | 0.18         | Negligible            | 62%     | 3.6 | 0.98  | 406   | 57%     | 3.4    | 1.19      | 138   |
| The commute to work was easy.   | 0.0258              | Not Significant | 0.23         | Small                 | 77%     | 4.0 | 1.15  | 402   | 69%     | 3.7    | 1.44      | 137   |
| The commute to work was short.  | 0.1639              | Not Significant | 0.14         | Negligible            | 60%     | 3.6 | 1.38  | 403   | 54%     | 3.4    | 1.47      | 136   |
| How long was your<br>commute to work?#  | 0.2492              | Not Significant | 0.12         | Negligible            | 49%     | 3.3 | 0.78  | 406   | 46%     | 3.2    | 0.88      | 138   |
| Community Supports<br>District*   | <0.0001             | Significant!    | 0.47         | Small                 | 63%     | 3.7 | 0.85  | 399   | 45%     | 3.3    | 0.90      | 132   |
| The local community<br>supported the district<br>curriculum.*+                  | <0.0001             | Significant!    | 0.54         | Medium                | 65%     | 3.7 | 0.94  | 392   | 42%     | 3.2    | 0.98      | 129   |
| The local community<br>supported district<br>policy (non-COVID-<br>19 related). | 0.0005              | Significant!    | 0.37         | Small                 | 65%     | 3.7 | 0.95  | 390   | 50%     | 3.3    | 1.00      | 126   |
| The local community supported district  | 0.0010              | Not Significant | 0.35         | Small                 | 61%     | 3.6 | 1.00  | 384   | 43%     | 3.2    | 1.03      | 122   |

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| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld Nc | ot Return | 1     |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| policy (COVID-19<br>related).   |                     |                 |              |                       |         |     |       |       |         |        |           |       |
| <i>Community<br/>Acceptance*</i>  | <0.0001             | Significant!    | 0.51         | <i>Medium</i>         | 76%     | 4.1 | 0.74  | 406   | 62%     | 3.6    | 1.03      | 138   |
| I felt accepted in the local community.*  | < 0.0001            | Significant!    | 0.47         | Small                 | 80%     | 4.1 | 0.83  | 398   | 65%     | 3.6    | 1.06      | 131   |
| My cultural heritage,<br>race and/or ethnicity<br>were accepted in the<br>local community.*+    | < 0.0001            | Significant!    | 0.51         | Medium                | 82%     | 4.2 | 0.91  | 399   | 64%     | 3.6    | 1.24      | 134   |
| The community of<br>the surrounding area<br>was accepting of me<br>and/or my family.            | 0.0012              | Not Significant | 0.34         | Small                 | 79%     | 4.1 | 0.94  | 390   | 69%     | 3.8    | 1.07      | 135   |
| There was an<br>alignment between<br>my beliefs and beliefs<br>within the<br>surrounding area.* | 0.0005              | Significant!    | 0.36         | Small                 | 61%     | 3.7 | 1.06  | 390   | 48%     | 3.3    | 1.20      | 133   |
| Access in Community   | 0.0068              | Not Significant | 0.28         | Small                 | 63%     | 3.7 | 1.00  | 398   | 53%     | 3.4    | 1.10      | 134   |
| I had good access to<br>services and<br>amenities in the<br>surrounding area.                   | 0.0091              | Not Significant | 0.27         | Small                 | 72%     | 3.8 | 1.09  | 394   | 61%     | 3.5    | 1.13      | 133   |
| There was good<br>access to child or<br>senior care in the<br>surrounding area.                 | 0.0971              | Not Significant | 0.19         | Negligible            | 52%     | 3.4 | 1.07  | 320   | 44%     | 3.2    | 1.18      | 113   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt  | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Return |       |
|--|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| <i>Community<br/>Alignment*+</i>   | <0.0001             | Significant!    | 0.52         | <i>Medium</i>         | 61%     | 3.6 | 0.93  | 378   | 43%     | 3.1    | 1.03      | 126   |
| The local community<br>was in sync with my<br>perspectives on how<br>to teach my<br>classes.*+ | <0.0001             | Significant!    | 0.50         | Medium                | 60%     | 3.6 | 0.96  | 353   | 41%     | 3.1    | 1.08      | 118   |
| The local community<br>was in sync with my<br>perceptions of<br>teaching as a<br>profession.*  | <0.0001             | Significant!    | 0.47         | Small                 | 62%     | 3.6 | 0.99  | 375   | 46%     | 3.1    | 1.13      | 125   |
| Educator Efficacy*   | <0.0001             | Significant!    | 0.43         | Small                 | 81%     | 4.1 | 0.69  | 406   | 69%     | 3.8    | 0.82      | 138   |
| I was often worried<br>my work as an<br>educator was not<br>going well.##*                     | <0.0001             | Significant!    | 0.53         | <mark>Medium</mark>   | 62%     | 3.5 | 1.15  | 402   | 38%     | 2.9    | 1.24      | 136   |
| My work as an<br>educator had a<br>positive impact on<br>the world.                            | 0.0440              | Not Significant | 0.21         | Small                 | 89%     | 4.3 | 0.78  | 401   | 83%     | 4.1    | 0.95      | 138   |
| My work as an<br>educator contributed<br>to my personal<br>growth.                             | 0.0015              | Not Significant | 0.34         | Small                 | 90%     | 4.3 | 0.83  | 403   | 78%     | 4.0    | 1.12      | 137   |
| Students appreciated my efforts as an educator.  | 0.0131              | Not Significant | 0.26         | Small                 | 85%     | 4.2 | 0.89  | 400   | 76%     | 3.9    | 1.12      | 135   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                       | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld Nc | ot Return | 1     |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Parents appreciated<br>my efforts as an<br>educator.              | 0.0380              | Not Significant | 0.22         | Small                 | 79%     | 4.0 | 0.93  | 402   | 69%     | 3.8    | 1.14      | 135   |
| Working<br>Conditions*+   | <0.0001             | Significant!    | 0.74         | Medium                | 66%     | 3.7 | 0.73  | 406   | 48%     | 3.2    | 0.68      | 138   |
| Teacher-School<br>Connection*+                                    | <0.0001             | Significant!    | 0.82         | Large                 | 66%     | 3.7 | 0.96  | 406   | 37%     | 2.9    | 1.00      | 138   |
| I felt accepted in my school/district.*+                          | <0.0001             | Significant!    | 0.64         | Medium                | 77%     | 4.0 | 1.13  | 406   | 50%     | 3.2    | 1.34      | 137   |
| School policies<br>aligned with my<br>personal beliefs.*+         | <0.0001             | Significant!    | 0.71         | Medium                | 55%     | 3.4 | 1.13  | 400   | 21%     | 2.6    | 1.08      | 134   |
| I felt support from<br>school<br>leadership.*++                   | <0.0001             | Significant!    | 0.88         | Large                 | 64%     | 3.6 | 1.33  | 405   | 26%     | 2.4    | 1.35      | 134   |
| I had<br>autonomy/control for<br>class planning.*                 | <0.0001             | Significant!    | 0.47         | Small                 | 72%     | 3.8 | 1.15  | 376   | 57%     | 3.3    | 1.23      | 127   |
| I was involved with<br>decision-making.*+                         | <0.0001             | Significant!    | 0.57         | Medium                | 54%     | 3.4 | 1.23  | 405   | 28%     | 2.7    | 1.31      | 137   |
| I had positive<br>relationships with<br>leadership.*+             | <0.0001             | Significant!    | 0.73         | Medium                | 75%     | 3.9 | 1.16  | 402   | 41%     | 3.0    | 1.29      | 138   |
| Staff Relations*  | <0.0001             | Significant!    | 0.46         | Small                 | 78%     | 4.0 | 0.78  | 406   | 64%     | 3.6    | 0.90      | 137   |
| I received support<br>from my colleagues<br>(induction, mentoring | <0.0001             | Significant!    | 0.53         | Medium                | 76%     | 3.9 | 1.08  | 400   | 55%     | 3.3    | 1.22      | 137   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld Nc | ot Returr | ı     |
|--|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| and/or community of<br>practice).*+                        |                     |                 |              |                       |         |     |       |       |         |        |           |       |
| I had positive<br>relationships with my<br>teaching peers. | 0.0165              | Not Significant | 0.26         | Small                 | 89%     | 4.3 | 0.75  | 381   | 81%     | 4.1    | 0.96      | 129   |
| There was staff collegiality.                              | 0.0147              | Not Significant | 0.25         | Small                 | 70%     | 3.8 | 1.00  | 400   | 58%     | 3.5    | 1.09      | 136   |
| Compensation   | <0.0001             | Significant!    | 0.40         | Small                 | 48%     | 3.2 | 1.01  | 405   | 37%     | 2.8    | 0.98      | 138   |
| The workload was<br>reasonable.*+                          | <0.0001             | Significant!    | 0.59         | Medium                | 53%     | 3.3 | 1.29  | 403   | 30%     | 2.5    | 1.26      | 138   |
| My salary was<br>appropriate.                              | 0.0258              | Not Significant | 0.22         | Small                 | 41%     | 2.9 | 1.33  | 403   | 33%     | 2.7    | 1.29      | 138   |
| My<br>retirement/pension<br>plan was appropriate.          | 0.2450              | Not Significant | 0.12         | Negligible            | 51%     | 3.3 | 1.17  | 394   | 47%     | 3.2    | 1.15      | 135   |
| Safety*  | <0.0001             | Significant!    | 0.44         | Small                 | 67%     | 3.7 | 0.93  | 406   | 54%     | 3.3    | 1.00      | 137   |
| My class sizes were appropriate.                           | 0.0011              | Not Significant | 0.34         | Small                 | 67%     | 3.7 | 1.22  | 366   | 52%     | 3.2    | 1.25      | 125   |
| Student behavior was<br>manageable.                        | 0.0014              | Not Significant | 0.34         | Small                 | 65%     | 3.5 | 1.18  | 398   | 50%     | 3.1    | 1.37      | 133   |
| I felt safe from harm<br>(non COVID-19<br>related).        | 0.0053              | Not Significant | 0.29         | Small                 | 73%     | 3.9 | 1.12  | 399   | 65%     | 3.5    | 1.24      | 131   |
| I felt safe from harm related to COVID-19.                 | 0.0007              | Significant!    | 0.36         | Small                 | 64%     | 3.7 | 1.20  | 389   | 51%     | 3.2    | 1.34      | 126   |
| Professional<br>Growth*+                                   | <0.0001             | Significant!    | 0.51         | <i>Medium</i>         | 71%     | 3.8 | 0.91  | 406   | 58%     | 3.3    | 0.90      | 138   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt               | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | e       |     |       |       |         | uld No | ot Return |       |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| I had access to<br>professional<br>development.*          | 0.0003              | Significant! | 0.36         | Small                 | 83%     | 4.1 | 0.99  | 404   | 74%     | 3.8    | 0.99      | 137   |
| I had appropriate<br>resources for<br>teaching.*          | 0.0003              | Significant! | 0.40         | Small                 | 68%     | 3.7 | 1.13  | 374   | 56%     | 3.2    | 1.33      | 127   |
| I had time for<br>collaboration with<br>other educators.* | <0.0001             | Significant! | 0.43         | Small                 | 61%     | 3.5 | 1.24  | 399   | 43%     | 3.0    | 1.28      | 136   |

#This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

*## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.* 



 Table 15: Statistics for Non-Historically Marginalized Groups Comparing Educators Who Would Return to those Who Would

 Not Return for All Categories, Factors and Prompts.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                                      | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld Nc | ot Returr | 1     |
|--|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| How satisfied were<br>you at your<br>previous position as<br>an educator?*++     | <0.0001             | Significant! | 1.08         | Large                 | 70%     | 3.8 | 1.05  | 2137  | 29%     | 2.5    | 1.25      | 546   |
| Community*+  | <0.0001             | Significant! | 0.67         | <mark>Medium</mark>   | 71%     | 3.9 | 0.60  | 2158  | 54%     | 3.4    | 0.65      | 552   |
| Commute*   | <0.0001             | Significant! | 0.30         | Small                 | 67%     | 3.8 | 0.98  | 2158  | 56%     | 3.5    | 1.11      | 552   |
| The commute to work was easy.*   | < 0.0001            | Significant! | 0.34         | Small                 | 80%     | 4.2 | 1.08  | 2147  | 67%     | 3.8    | 1.28      | 548   |
| The commute to work was short.*  | < 0.0001            | Significant! | 0.25         | Small                 | 64%     | 3.7 | 1.35  | 2145  | 54%     | 3.4    | 1.40      | 547   |
| How long was your<br>commute to work?#*  | < 0.0001            | Significant! | 0.26         | Small                 | 58%     | 3.4 | 0.75  | 2156  | 47%     | 3.2    | 0.86      | 552   |
| <i>Community Supports<br/>District*</i>  | <0.0001             | Significant! | 0.48         | Small                 | 66%     | 3.7 | 0.77  | 2133  | 48%     | 3.3    | 0.84      | 528   |
| The local community<br>supported the district<br>curriculum.*                    | <0.0001             | Significant! | 0.49         | Small                 | 70%     | 3.8 | 0.85  | 2115  | 50%     | 3.4    | 0.95      | 520   |
| The local community<br>supported district<br>policy (non-COVID-<br>19 related).* | <0.0001             | Significant! | 0.46         | Small                 | 70%     | 3.8 | 0.84  | 2116  | 51%     | 3.4    | 0.93      | 500   |
| The local community<br>supported district<br>policy (COVID-19<br>related).*      | < 0.0001            | Significant! | 0.38         | Small                 | 58%     | 3.5 | 0.98  | 2077  | 43%     | 3.2    | 1.04      | 451   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | rence   |     |       |       | Wo      | uld No | ot Return | 1     |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| <i>Community<br/>Acceptance*+</i>   | <0.0001             | Significant! | 0.61         | <u>Medium</u>         | 82%     | 4.2 | 0.67  | 2157  | 64%     | 3.8    | 0.86      | 549   |
| I felt accepted in the local community.*+   | <0.0001             | Significant! | 0.56         | Medium                | 85%     | 4.2 | 0.78  | 2137  | 66%     | 3.7    | 1.01      | 533   |
| My cultural heritage,<br>race and/or ethnicity<br>were accepted in the<br>local community.*     | <0.0001             | Significant! | 0.42         | Small                 | 88%     | 4.2 | 0.74  | 2090  | 74%     | 3.9    | 0.96      | 522   |
| The community of<br>the surrounding area<br>was accepting of me<br>and/or my family.*+          | <0.0001             | Significant! | 0.57         | <mark>Medium</mark>   | 85%     | 4.3 | 0.81  | 2117  | 66%     | 3.8    | 1.06      | 537   |
| There was an<br>alignment between<br>my beliefs and beliefs<br>within the<br>surrounding area.* | <0.0001             | Significant! | 0.47         | Small                 | 69%     | 3.8 | 1.01  | 2113  | 49%     | 3.3    | 1.13      | 545   |
| Access in<br>Community*   | <0.0001             | Significant! | 0.41         | Small                 | 68%     | 3.8 | 0.96  | 2125  | 50%     | 3.4    | 1.04      | 535   |
| I had good access to<br>services and<br>amenities in the<br>surrounding area.*                  | <0.0001             | Significant! | 0.44         | Small                 | 76%     | 4.0 | 1.03  | 2112  | 57%     | 3.5    | 1.13      | 534   |
| There was good<br>access to child or<br>senior care in the<br>surrounding area.*                | <0.0001             | Significant! | 0.36         | Small                 | 58%     | 3.6 | 1.08  | 1787  | 42%     | 3.2    | 1.11      | 417   |
| Community<br>Alignment*+  | <0.0001             | Significant! | 0.52         | <u>Medium</u>         | 64%     | 3.7 | 0.87  | 2089  | 44%     | 3.2    | 0.96      | 506   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | ı     |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| The local community<br>was in sync with my<br>perspectives on how<br>to teach my classes.*    | < 0.0001            | Significant! | 0.48         | Small                 | 67%     | 3.8 | 0.86  | 1961  | 47%     | 3.3    | 0.97      | 477   |
| The local community<br>was in sync with my<br>perceptions of<br>teaching as a<br>profession.* | <0.0001             | Significant! | 0.50         | Medium                | 60%     | 3.6 | 0.98  | 2065  | 41%     | 3.1    | 1.10      | 500   |
| Educator Efficacy*+   | <0.0001             | Significant! | 0.54         | <mark>Medium</mark>   | 76%     | 3.9 | 0.66  | 2156  | 60%     | 3.5    | 0.81      | 551   |
| I was often worried<br>my work as an<br>educator was not<br>going well.##*+                   | <0.0001             | Significant! | 0.57         | <mark>Medium</mark>   | 58%     | 3.4 | 1.14  | 2145  | 35%     | 2.7    | 1.29      | 548   |
| My work as an<br>educator had a<br>positive impact on<br>the world.*                          | <0.0001             | Significant! | 0.28         | Small                 | 87%     | 4.1 | 0.71  | 2146  | 76%     | 3.9    | 0.86      | 549   |
| My work as an<br>educator contributed<br>to my personal<br>growth.*                           | <0.0001             | Significant! | 0.45         | Small                 | 86%     | 4.1 | 0.80  | 2145  | 68%     | 3.7    | 1.10      | 550   |
| Students appreciated<br>my efforts as an<br>educator.*  | <0.0001             | Significant! | 0.34         | Small                 | 78%     | 3.9 | 0.87  | 2133  | 62%     | 3.6    | 1.17      | 543   |
| Parents appreciated<br>my efforts as an<br>educator.*   | <0.0001             | Significant! | 0.32         | Small                 | 72%     | 3.8 | 0.89  | 2140  | 57%     | 3.5    | 1.12      | 544   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt  | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | rence   |     |       |       | Wo      | uld No | ot Returr |       |
|--|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Working<br>Conditions*++   | <0.0001             | Significant! | 0.93         | Large                 | 72%     | 3.8 | 0.63  | 2158  | 49%     | 3.2    | 0.74      | 551   |
| <i>Teacher-School<br/>Connection*++</i>  | <0.0001             | Significant! | 0.94         | Large                 | 74%     | 3.9 | 0.80  | 2158  | 45%     | 3.1    | 1.02      | 551   |
| I felt accepted in my<br>school/district.*+  | < 0.0001            | Significant! | 0.77         | Medium                | 88%     | 4.3 | 0.87  | 2150  | 58%     | 3.5    | 1.30      | 549   |
| School policies<br>aligned with my<br>personal beliefs.*+  | <0.0001             | Significant! | 0.73         | Medium                | 63%     | 3.6 | 1.02  | 2147  | 33%     | 2.8    | 1.18      | 547   |
| I felt support from<br>school<br>leadership.*++  | <0.0001             | Significant! | 0.90         | Large                 | 68%     | 3.7 | 1.22  | 2136  | 31%     | 2.6    | 1.40      | 549   |
| I had<br>autonomy/control for<br>class planning.*+   | <0.0001             | Significant! | 0.54         | Medium                | 84%     | 4.2 | 0.95  | 2040  | 65%     | 3.6    | 1.27      | 520   |
| I was involved with decision-making.*+   | < 0.0001            | Significant! | 0.69         | Medium                | 63%     | 3.6 | 1.15  | 2149  | 33%     | 2.8    | 1.30      | 545   |
| I had positive<br>relationships with<br>leadership.*+  | <0.0001             | Significant! | 0.77         | Medium                | 81%     | 4.1 | 0.96  | 2141  | 48%     | 3.2    | 1.31      | 546   |
| Staff Relations*+  | <0.0001             | Significant! | 0.56         | Medium                | 84%     | 4.2 | 0.71  | 2156  | 67%     | 3.7    | 0.97      | 547   |
| I received support<br>from my colleagues<br>(induction, mentoring<br>and/or community of<br>practice).*+ | <0.0001             | Significant! | 0.52         | Medium                | 81%     | 4.1 | 0.92  | 2134  | 62%     | 3.5    | 1.24      | 542   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                 | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | 1     |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| I had positive<br>relationships with my<br>teaching peers.* | <0.0001             | Significant! | 0.37         | Small                 | 92%     | 4.4 | 0.71  | 2066  | 81%     | 4.1    | 0.99      | 526   |
| There was staff<br>collegiality.*                           | <0.0001             | Significant! | 0.51         | <mark>Medium</mark>   | 78%     | 4.0 | 0.90  | 2139  | 58%     | 3.5    | 1.18      | 544   |
| Compensation*+  | <0.0001             | Significant! | 0.66         | <mark>Medium</mark>   | 53%     | 3.3 | 0.95  | 2158  | 33%     | 2.7    | 0.99      | 550   |
| The workload was<br>reasonable.*+                           | <0.0001             | Significant! | 0.70         | Medium                | 58%     | 3.4 | 1.24  | 2154  | 31%     | 2.5    | 1.32      | 549   |
| My salary was<br>appropriate.*                              | <0.0001             | Significant! | 0.45         | Small                 | 44%     | 3.0 | 1.26  | 2151  | 27%     | 2.5    | 1.27      | 550   |
| My<br>retirement/pension<br>plan was<br>appropriate.*       | <0.0001             | Significant! | 0.40         | Small                 | 57%     | 3.5 | 1.07  | 2111  | 41%     | 3.0    | 1.15      | 534   |
| Safety*+  | <0.0001             | Significant! | 0.69         | <i>Medium</i>         | 74%     | 3.9 | 0.79  | 2156  | 53%     | 3.3    | 0.98      | 549   |
| My class sizes were<br>appropriate.*+                       | <0.0001             | Significant! | 0.50         | Small                 | 72%     | 3.8 | 1.10  | 2006  | 52%     | 3.2    | 1.32      | 505   |
| Student behavior was<br>manageable.*+                       | <0.0001             | Significant! | 0.56         | Medium                | 67%     | 3.6 | 1.10  | 2128  | 45%     | 2.9    | 1.34      | 539   |
| I felt safe from harm<br>(non COVID-19<br>related).*+       | <0.0001             | Significant! | 0.57         | Medium                | 82%     | 4.1 | 0.91  | 2134  | 60%     | 3.5    | 1.25      | 529   |
| I felt safe from harm<br>related to COVID-<br>19.*+         | <0.0001             | Significant! | 0.48         | Small                 | 74%     | 3.9 | 1.03  | 2089  | 55%     | 3.4    | 1.24      | 462   |
| Professional<br>Growth*+                                    | <0.0001             | Significant! | 0.63         | Medium                | 73%     | 3.8 | 0.81  | 2158  | 53%     | 3.3    | 0.93      | 549   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt               | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | Would Return |     |       |       | Would Not Return |     |       |       |
|---|---------------------|--------------|--------------|-----------------------|--------------|-----|-------|-------|------------------|-----|-------|-------|
|   |                     |              |              |                       | %Agreed      | Avg | StDev | Count | %Agreed          | Avg | StDev | Count |
| I had access to<br>professional<br>development.*          | <0.0001             | Significant! | 0.42         | Small                 | 85%          | 4.1 | 0.88  | 2151  | 70%              | 3.7 | 1.07  | 541   |
| I had appropriate<br>resources for<br>teaching.*+         | <0.0001             | Significant! | 0.66         | Medium                | 76%          | 3.9 | 1.02  | 2044  | 47%              | 3.1 | 1.25  | 525   |
| I had time for<br>collaboration with<br>other educators.* | <0.0001             | Significant! | 0.39         | Small                 | 58%          | 3.4 | 1.22  | 2124  | 43%              | 2.9 | 1.29  | 537   |

#This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

*## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.* 



#### Appendix L: Statistics for Early and Late Career Educators

# Table 16: Statistics for Early Career Educators Comparing Educators Who Would Return to those Who Would Not Return for All Categories, Factors and Prompts.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                                      | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence        |                  |                     |                      | Wo      | uld No | ot Return | ۱<br> |
|--|---------------------|-----------------|--------------|-----------------------|-------------|------------------|---------------------|----------------------|---------|--------|-----------|-------|
|  |                     |                 |              |                       | %Agreed     | Avg              | StDev               | Count                | %Agreed | Avg    | StDev     | Count |
| How satisfied were<br>you at your<br>previous position as<br>an educator?*++     | <0.0001             | Significant!    | 1.28         | Large                 | 68%         | 3.7              | 1.00                | 292                  | 21%     | 2.4    | 1.15      | 141   |
| Community*+  | <0.0001             | Significant!    | 0.69         | Medium                | 68%         | 3.8              | 0.61                | 294                  | 52%     | 3.3    | 0.68      | 141   |
| Commute  | 0.0438              | Not Significant | 0.21         | Small                 | 60%         | 3.6              | 0.98                | 294                  | 54%     | 3.4    | 1.07      | 141   |
| The commute to work was easy.  | 0.0050              | Not Significant | 0.30         | Small                 | 76%         | 4.1              | 1.07                | 293                  | 65%     | 3.7    | 1.27      | 141   |
| The commute to work was short.   | 0.0776              | Not Significant | 0.18         | Negligible            | 55%         | 3.5              | 1.35                | 293                  | 51%     | 3.3    | 1.37      | 138   |
| How long was your<br>commute to work?#   | 0.3705              | NotSignificant  | 0.09         | Negligible            | 50%         | 3.3              | 0.78                | 294                  | 47%     | 3.2    | 0.83      | 141   |
| Community Supports<br>District*+   | <0.0001             | Significant!    | 0.61         | <i>Medium</i>         | 65%         | 3.7              | 0.80                | 284                  | 45%     | 3.2    | 0.81      | 133   |
| The local community<br>supported the district<br>curriculum.*+                   | < 0.0001            | Significant!    | 0.60         | Medium                | 72%         | 3.8              | 0.85                | 280                  | 49%     | 3.3    | 0.91      | 131   |
| The local community<br>supported district<br>policy (non-COVID-<br>19 related).* | 0.0002              | Significant!    | 0.42         | Small                 | 66%         | 3.8              | 0.87                | 283                  | 50%     | 3.4    | 0.90      | 123   |
| The local community supported district   | <0.0001             | Significant!    | 0.53         | <mark>Medium</mark>   | 58%         | 3.5              | 1.03                | 274                  | 34%     | 3.0    | 1.04      | 111   |
| 73 Educator Work   | ing Con             |                 |              |                       | ROE<br>Lead | HUE<br>tronger s | BS<br>CHOOLS GOSHEN | EDUCATION<br>SULTING |         |        |           |       |

| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | 1     |
|---|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| policy (COVID-19<br>related).*+   |                     |                 |              |                       |         |     |       |       |         |        |           |       |
| <i>Community<br/>Acceptance*+</i>   | <0.0001             | Significant!    | 0.74         | <i>Medium</i>         | 80%     | 4.2 | 0.67  | 294   | 61%     | 3.6    | 0.88      | 141   |
| I felt accepted in the local community.*+   | < 0.0001            | Significant!    | 0.75         | Medium                | 84%     | 4.2 | 0.78  | 289   | 58%     | 3.5    | 1.04      | 135   |
| My cultural heritage,<br>race and/or ethnicity<br>were accepted in the<br>local community.*+    | <0.0001             | Significant!    | 0.52         | Medium                | 90%     | 4.3 | 0.72  | 288   | 72%     | 3.8    | 1.01      | 133   |
| The community of<br>the surrounding area<br>was accepting of me<br>and/or my family.*+          | <0.0001             | Significant!    | 0.64         | Medium                | 83%     | 4.2 | 0.84  | 290   | 66%     | 3.6    | 1.03      | 137   |
| There was an<br>alignment between<br>my beliefs and beliefs<br>within the<br>surrounding area.* | <0.0001             | Significant!    | 0.43         | Small                 | 63%     | 3.7 | 1.04  | 290   | 50%     | 3.3    | 1.13      | 140   |
| Access in Community   | 0.0011              | Not Significant | 0.35         | Small                 | 61%     | 3.7 | 1.03  | 288   | 48%     | 3.3    | 1.12      | 136   |
| I had good access to<br>services and<br>amenities in the<br>surrounding area.*                  | 0.0002              | Significant!    | 0.41         | Small                 | 72%     | 3.8 | 1.13  | 286   | 53%     | 3.3    | 1.22      | 135   |
| There was good<br>access to child or<br>senior care in the<br>surrounding area.                 | 0.0802              | Not Significant | 0.21         | Small                 | 49%     | 3.4 | 1.13  | 235   | 42%     | 3.1    | 1.15      | 99    |



| <b>Category</b> ,<br><i>Factor</i> , Prompt  | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld No | ot Returr | 1     |
|--|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Community<br>Alignment*+   | <0.0001             | Significant! | 0.56         | Medium                | 64%     | 3.7 | 0.86  | 282   | 42%     | 3.2    | 0.95      | 127   |
| The local community<br>was in sync with my<br>perspectives on how<br>to teach my<br>classes.*+ | <0.0001             | Significant! | 0.57         | Medium                | 67%     | 3.8 | 0.85  | 281   | 43%     | 3.3    | 0.97      | 125   |
| The local community<br>was in sync with my<br>perceptions of<br>teaching as a<br>profession.*  | <0.0001             | Significant! | 0.48         | Small                 | 61%     | 3.6 | 0.99  | 280   | 41%     | 3.1    | 1.04      | 124   |
| Educator Efficacy*+  | <0.0001             | Significant! | 0.73         | Medium                | 74%     | 3.9 | 0.64  | 294   | 54%     | 3.3    | 0.80      | 141   |
| I was often worried<br>my work as an<br>educator was not<br>going well.##*+                    | <0.0001             | Significant! | 0.69         | <mark>Medium</mark>   | 45%     | 3.1 | 1.16  | 293   | 22%     | 2.3    | 1.18      | 141   |
| My work as an<br>educator had a<br>positive impact on<br>the world.*                           | <0.0001             | Significant! | 0.44         | Small                 | 87%     | 4.2 | 0.69  | 291   | 72%     | 3.8    | 0.89      | 141   |
| My work as an<br>educator contributed<br>to my personal<br>growth.*+                           | <0.0001             | Significant! | 0.52         | Medium                | 90%     | 4.2 | 0.79  | 292   | 71%     | 3.7    | 1.11      | 140   |
| Students appreciated<br>my efforts as an<br>educator.*   | <0.0001             | Significant! | 0.48         | Small                 | 78%     | 4.0 | 0.90  | 293   | 58%     | 3.5    | 1.18      | 141   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                       | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | rence   |     |       |       | Wo      | uld No | ot Returr |       |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Parents appreciated<br>my efforts as an<br>educator.*             | <0.0001             | Significant! | 0.46         | Small                 | 71%     | 3.8 | 0.88  | 294   | 50%     | 3.4    | 1.09      | 141   |
| Working<br>Conditions*++  | <0.0001             | Significant! | 1.10         | Large                 | 70%     | 3.8 | 0.65  | 294   | 45%     | 3.0    | 0.69      | 141   |
| Teacher-School<br>Connection*++                                   | <0.0001             | Significant! | 1.07         | Large                 | 74%     | 3.9 | 0.80  | 294   | 41%     | 2.9    | 0.98      | 141   |
| I felt accepted in my<br>school/district.*++                      | < 0.0001            | Significant! | 0.88         | Large                 | 85%     | 4.2 | 0.95  | 294   | 48%     | 3.2    | 1.30      | 140   |
| School policies<br>aligned with my<br>personal beliefs.*++        | <0.0001             | Significant! | 0.85         | Large                 | 65%     | 3.7 | 0.99  | 294   | 32%     | 2.8    | 1.10      | 139   |
| I felt support from<br>school<br>leadership.*++                   | <0.0001             | Significant! | 0.98         | Large                 | 70%     | 3.8 | 1.23  | 293   | 29%     | 2.5    | 1.36      | 141   |
| I had<br>autonomy/control for<br>class planning.*+                | < 0.0001            | Significant! | 0.57         | <mark>Medium</mark>   | 86%     | 4.2 | 0.92  | 290   | 66%     | 3.6    | 1.28      | 141   |
| I was involved with decision-making.*+                            | < 0.0001            | Significant! | 0.74         | Medium                | 59%     | 3.5 | 1.13  | 293   | 26%     | 2.6    | 1.24      | 140   |
| I had positive<br>relationships with<br>leadership.*++            | <0.0001             | Significant! | 0.92         | Large                 | 80%     | 4.0 | 0.99  | 294   | 43%     | 3.0    | 1.27      | 141   |
| Staff Relations*+   | <0.0001             | Significant! | 0.64         | <i>Medium</i>         | 83%     | 4.1 | 0.76  | 294   | 62%     | 3.6    | 0.98      | 141   |
| I received support<br>from my colleagues<br>(induction, mentoring | < 0.0001            | Significant! | 0.56         | Medium                | 82%     | 4.1 | 0.97  | 290   | 62%     | 3.5    | 1.29      | 140   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                 | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | •     |
|---|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| and/or community of<br>practice).*+                         |                     |              |              |                       |         |     |       |       |         |        |           |       |
| I had positive<br>relationships with my<br>teaching peers.* | <0.0001             | Significant! | 0.43         | Small                 | 92%     | 4.3 | 0.80  | 294   | 75%     | 3.9    | 1.04      | 140   |
| There was staff<br>collegiality.*+                          | <0.0001             | Significant! | 0.66         | Medium                | 76%     | 3.9 | 0.90  | 292   | 50%     | 3.3    | 1.10      | 140   |
| Compensation*+  | <0.0001             | Significant! | 0.73         | Medium                | 47%     | 3.2 | 0.96  | 294   | 25%     | 2.5    | 0.92      | 141   |
| The workload was<br>reasonable.*++                          | < 0.0001            | Significant! | 0.83         | <mark>Large</mark>    | 58%     | 3.4 | 1.25  | 293   | 26%     | 2.4    | 1.24      | 141   |
| My salary was<br>appropriate.*                              | < 0.0001            | Significant! | 0.46         | Small                 | 34%     | 2.8 | 1.27  | 294   | 17%     | 2.2    | 1.11      | 141   |
| My<br>retirement/pension<br>plan was<br>appropriate.*       | 0.0002              | Significant! | 0.40         | Small                 | 49%     | 3.3 | 1.07  | 286   | 33%     | 2.9    | 1.10      | 133   |
| Safety*++   | < 0.0001            | Significant! | 0.90         | Large                 | 71%     | 3.8 | 0.77  | 293   | 46%     | 3.0    | 0.94      | 141   |
| My class sizes were appropriate.*+                          | <0.0001             | Significant! | 0.60         | Medium                | 75%     | 3.8 | 1.08  | 289   | 50%     | 3.1    | 1.28      | 139   |
| Student behavior was manageable.*+                          | <0.0001             | Significant! | 0.72         | Medium                | 59%     | 3.5 | 1.11  | 291   | 33%     | 2.6    | 1.32      | 141   |
| I felt safe from harm<br>(non COVID-19<br>related).*+       | <0.0001             | Significant! | 0.66         | <mark>Medium</mark>   | 79%     | 4.1 | 0.92  | 289   | 56%     | 3.3    | 1.29      | 136   |
| I felt safe from harm<br>related to COVID-<br>19.*+         | <0.0001             | Significant! | 0.59         | Medium                | 72%     | 3.8 | 1.08  | 277   | 46%     | 3.2    | 1.20      | 115   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt                | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld Nc | ot Returr | 1     |
|--|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| Professional   |                     |              |              |                       |         |     |       |       |         |        |           |       |
| Growth*+   | <0.0001             | Significant! | 0.68         | <mark>Medium</mark>   | 71%     | 3.8 | 0.83  | 294   | 52%     | 3.2    | 0.89      | 141   |
| I had access to professional                               |                     |              |              |                       |         |     |       |       |         |        |           |       |
| development.*  | 0.0003              | Significant! | 0.39         | Small                 | 87%     | 4.2 | 0.86  | 293   | 75%     | 3.8    | 1.01      | 141   |
| I had appropriate resources for                            |                     |              |              |                       |         |     |       |       |         |        |           |       |
| teaching.*+  | < 0.0001            | Significant! | 0.60         | <mark>Medium</mark>   | 71%     | 3.8 | 1.05  | 292   | 46%     | 3.1    | 1.29      | 140   |
| I had time for<br>collaboration with<br>other educators.*+ | < 0.0001            | Significant! | 0.55         | Medium                | 57%     | 3.4 | 1.23  | 292   | 35%     | 2.8    | 1.22      | 141   |

#This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

*## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.* 



#### Table 17: Statistics for Late Career Educators Comparing Educators Who Would Return to those Who Would Not Return for All Categories, Factors and Prompts.

| <b>Category</b> ,<br><i>Factor</i> , Prompt                                      | <i>p</i> -<br>value | Significance    | Cohen's<br>D | Size of<br>Difference |         |     |       |       | Wo      | uld No | ot Return | 1     |
|--|---------------------|-----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |                 |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| How satisfied were<br>you at your<br>previous position as                        |                     |                 |              |                       |         |     |       |       |         |        |           |       |
| an educator?*+   | <0.0001             | Significant!    | 0.78         | <mark>Medium</mark>   | 70%     | 3.8 | 1.08  | 1385  | 40%     | 2.8    | 1.39      | 280   |
| Community*+  | <0.0001             | Significant!    | 0.51         | <mark>Medium</mark>   | 71%     | 3.9 | 0.60  | 1403  | 59%     | 3.6    | 0.66      | 283   |
| Commute  | 0.0334              | Not Significant | 0.15         | Negligible            | 67%     | 3.8 | 0.99  | 1403  | 64%     | 3.6    | 1.14      | 283   |
| The commute to work was easy.  | 0.0016              | Not Significant | 0.22         | Small                 | 80%     | 4.2 | 1.10  | 1395  | 73%     | 3.9    | 1.32      | 281   |
| The commute to work was short.   | 0.3904              | Not Significant | 0.06         | Negligible            | 65%     | 3.8 | 1.37  | 1393  | 63%     | 3.7    | 1.41      | 281   |
| How long was your commute to work?#  | 0.0346              | Not Significant | 0.15         | Negligible            | 57%     | 3.4 | 0.76  | 1401  | 55%     | 3.3    | 0.90      | 283   |
| <i>Community Supports<br/>District*</i>  | <0.0001             | Significant!    | 0.40         | Small                 | 67%     | 3.7 | 0.77  | 1393  | 52%     | 3.4    | 0.90      | 275   |
| The local community<br>supported the district<br>curriculum.*                    | < 0.0001            | Significant!    | 0.42         | Small                 | 71%     | 3.8 | 0.84  | 1379  | 52%     | 3.5    | 0.99      | 270   |
| The local community<br>supported district<br>policy (non-COVID-<br>19 related).* | < 0.0001            | Significant!    | 0.42         | Small                 | 71%     | 3.8 | 0.84  | 1376  | 53%     | 3.4    | 0.99      | 262   |
| The local community<br>supported district<br>policy (COVID-19<br>related).*      | 0.0001              | Significant!    | 0.28         | Small                 | 60%     | 3.6 | 0.97  | 1352  | 49%     | 3.3    | 1.05      | 242   |

| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance  | Cohen's<br>D | Size of<br>Difference | ence        |                   |       |       | Wo      | uld No | ot Returr |       |
|---|---------------------|---------------|--------------|-----------------------|-------------|-------------------|-------|-------|---------|--------|-----------|-------|
|   |                     |               |              |                       | %Agreed     | Avg               | StDev | Count | %Agreed | Avg    | StDev     | Count |
| <i>Community<br/>Acceptance*</i>  | <0.0001             | Significant!  | 0.49         | Small                 | 82%         | 4.2               | 0.68  | 1403  | 68%     | 3.9    | 0.89      | 283   |
| I felt accepted in the local community.*  | < 0.0001            | Significant!  | 0.43         | Small                 | 85%         | 4.2               | 0.78  | 1386  | 70%     | 3.8    | 1.01      | 273   |
| My cultural heritage,<br>race and/or ethnicity<br>were accepted in the<br>local community.*     | <0.0001             | Significant!  | 0.36         | Small                 | 87%         | 4.2               | 0.80  | 1356  | 76%     | 3.9    | 1.04      | 269   |
| The community of<br>the surrounding area<br>was accepting of me<br>and/or my family.*           | <0.0001             | Significant!  | 0.45         | Small                 | 85%         | 4.3               | 0.83  | 1365  | 70%     | 3.9    | 1.05      | 275   |
| There was an<br>alignment between<br>my beliefs and beliefs<br>within the<br>surrounding area.* | <0.0001             | Significant!  | 0.38         | Small                 | 70%         | 3.9               | 1.02  | 1363  | 54%     | 3.4    | 1.15      | 278   |
| Access in<br>Community*   | <0.0001             | Significant!  | 0.33         | Small                 | 69%         | 3.9               | 0.97  | 1379  | 55%     | 3.5    | 1.03      | 275   |
| I had good access to<br>services and<br>amenities in the<br>surrounding area.*                  | <0.0001             | Significant!  | 0.30         | Small                 | 76%         | 4.0               | 1.04  | 1369  | 64%     | 3.7    | 1.10      | 274   |
| There was good<br>access to child or<br>senior care in the<br>surrounding area.*                | <0.0001             | Significant!  | 0.31         | Small                 | 60%         | 3.7               | 1.07  | 1154  | 43%     | 3.3    | 1.10      | 224   |
| Community<br>Alignment*   | <0.0001             | Significant!  | 0.41         | Small                 | 64%         | 3.7               | 0.90  | 1337  | 48%     | 3.3    | 1.00      | 257   |
| <b>80</b> Educator Work   | ing Con             | ditions ROEIS |              |                       | RDE<br>Lead | HUE<br>STRONGER S |       |       |         |        |           |       |

| <b>Category</b> ,<br><i>Factor</i> , Prompt   | <i>p</i> -<br>value | Significance   | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | r     |
|---|---------------------|----------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |                |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| The local community<br>was in sync with my<br>perspectives on how<br>to teach my classes.*    | <0.0001             | Significant!   | 0.40         | Small                 | 67%     | 3.8 | 0.89  | 1219  | 51%     | 3.4    | 1.05      | 231   |
| The local community<br>was in sync with my<br>perceptions of<br>teaching as a<br>profession.* | <0.0001             | Significant!   | 0.41         | Small                 | 62%     | 3.6 | 0.99  | 1320  | 46%     | 3.2    | 1.12      | 255   |
| Educator Efficacy*  | < 0.0001            | Significant!   | 0.37         | Small                 | 78%     | 4.0 | 0.68  | 1401  | 66%     | 3.7    | 0.84      | 283   |
| I was often worried<br>my work as an<br>educator was not<br>going well.##*                    | <0.0001             | Significant!   | 0.44         | Small                 | 64%     | 3.6 | 1.13  | 1394  | 44%     | 3.0    | 1.32      | 281   |
| My work as an<br>educator had a<br>positive impact on<br>the world.                           | 0.0166              | NotSignificant | 0.17         | Negligible            | 87%     | 4.2 | 0.75  | 1396  | 80%     | 4.0    | 0.91      | 281   |
| My work as an<br>educator contributed<br>to my personal<br>growth.*                           | <0.0001             | Significant!   | 0.31         | Small                 | 85%     | 4.1 | 0.84  | 1394  | 73%     | 3.8    | 1.10      | 283   |
| Students appreciated<br>my efforts as an<br>educator.*  | 0.0007              | Significant!   | 0.25         | Small                 | 79%     | 4.0 | 0.86  | 1381  | 67%     | 3.7    | 1.13      | 276   |
| Parents appreciated<br>my efforts as an<br>educator.  | 0.0061              | NotSignificant | 0.20         | Negligible            | 75%     | 3.9 | 0.91  | 1385  | 65%     | 3.7    | 1.14      | 275   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt  | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | nce         |                   |                     |                      | Wo      | uld No | ot Return |       |
|--|---------------------|--------------|--------------|-----------------------|-------------|-------------------|---------------------|----------------------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed     | Avg               | StDev               | Count                | %Agreed | Avg    | StDev     | Count |
| Working<br>Conditions*+  | <0.0001             | Significant! | 0.73         | <mark>Medium</mark>   | 72%         | 3.8               | 0.66                | 1403                 | 53%     | 3.3    | 0.79      | 282   |
| Teacher-School<br>Connection*+   | <0.0001             | Significant! | 0.76         | <i>Medium</i>         | 73%         | 3.9               | 0.86                | 1403                 | 47%     | 3.2    | 1.07      | 282   |
| I felt accepted in my<br>school/district.*+  | < 0.0001            | Significant! | 0.62         | Medium                | 86%         | 4.3               | 0.94                | 1397                 | 62%     | 3.6    | 1.28      | 281   |
| School policies<br>aligned with my<br>personal beliefs.*+  | <0.0001             | Significant! | 0.60         | Medium                | 61%         | 3.6               | 1.07                | 1391                 | 35%     | 2.9    | 1.24      | 279   |
| I felt support from<br>school leadership.*+  | <0.0001             | Significant! | 0.75         | Medium                | 68%         | 3.7               | 1.26                | 1384                 | 35%     | 2.7    | 1.43      | 279   |
| I had<br>autonomy/control for<br>class planning.*+   | < 0.0001            | Significant! | 0.51         | Medium                | 81%         | 4.1               | 1.04                | 1291                 | 63%     | 3.5    | 1.32      | 250   |
| I was involved with<br>decision-making.*+  | < 0.0001            | Significant! | 0.52         | <mark>Medium</mark>   | 63%         | 3.6               | 1.19                | 1394                 | 39%     | 2.9    | 1.40      | 279   |
| I had positive<br>relationships with<br>leadership.*+  | <0.0001             | Significant! | 0.67         | <mark>Medium</mark>   | 80%         | 4.1               | 1.01                | 1385                 | 50%     | 3.3    | 1.30      | 280   |
| Staff Relations*+  | <0.0001             | Significant! | 0.53         | Medium                | 83%         | 4.2               | 0.73                | 1401                 | 68%     | 3.7    | 0.94      | 278   |
| I received support<br>from my colleagues<br>(induction, mentoring<br>and/or community of<br>practice).*+ | <0.0001             | Significant! | 0.52         | Medium                | 81%         | 4.1               | 0.96                | 1382                 | 61%     | 3.5    | 1.23      | 274   |
| I had positive<br>relationships with my<br>teaching peers.*  | <0.0001             | Significant! | 0.34         | Small                 | 92%         | 4.4               | 0.71                | 1303                 | 82%     | 4.1    | 0.92      | 258   |
| 82 Educator Work   | ing Con             |              |              |                       | ROE<br>Lead | HUE<br>stronger s | BS<br>CHOOLS GOSHEN | EDUCATION<br>SULTING |         |        |           |       |

| <b>Category</b> ,<br><i>Factor</i> , Prompt          | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | ence    |     |       |       | Wo      | uld No | ot Returr | 1     |
|--|---------------------|--------------|--------------|-----------------------|---------|-----|-------|-------|---------|--------|-----------|-------|
|  |                     |              |              |                       | %Agreed | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| There was staff                                      |                     |              |              |                       |         |     |       |       |         |        |           |       |
| collegiality.*                                       | < 0.0001            | Significant! | 0.42         | Small                 | 78%     | 4.0 | 0.92  | 1385  | 61%     | 3.6    | 1.15      | 278   |
| Compensation*+                                       | <0.0001             | Significant! | 0.51         | Medium                | 57%     | 3.4 | 0.96  | 1402  | 39%     | 2.9    | 1.06      | 282   |
| The workload was<br>reasonable.*+                    | < 0.0001            | Significant! | 0.54         | Medium                | 58%     | 3.4 | 1.27  | 1398  | 36%     | 2.7    | 1.36      | 281   |
| My salary was appropriate.*                          | < 0.0001            | Significant! | 0.36         | Small                 | 50%     | 3.2 | 1.26  | 1396  | 35%     | 2.7    | 1.34      | 282   |
| My<br>retirement/pension<br>plan was                 |                     |              |              |                       |         |     |       |       |         |        |           |       |
| appropriate.*  | < 0.0001            | Significant! | 0.35         | Small                 | 62%     | 3.6 | 1.09  | 1365  | 47%     | 3.2    | 1.23      | 273   |
| Safety*  | <0.0001             | Significant! | 0.47         | Small                 | 74%     | 3.9 | 0.83  | 1402  | 58%     | 3.4    | 1.02      | 280   |
| My class sizes were<br>appropriate.*                 | < 0.0001            | Significant! | 0.33         | Small                 | 72%     | 3.8 | 1.14  | 1255  | 58%     | 3.4    | 1.32      | 242   |
| Student behavior was manageable.*                    | <0.0001             | Significant! | 0.39         | Small                 | 68%     | 3.6 | 1.13  | 1376  | 50%     | 3.2    | 1.33      | 268   |
| I felt safe from harm<br>(non COVID-19<br>related).* | <0.0001             | Significant! | 0.43         | Small                 | 82%     | 4.1 | 0.95  | 1384  | 64%     | 3.7    | 1.21      | 266   |
| I felt safe from harm related to COVID-19.*          | <0.0001             | Significant! | 0.39         | Small                 | 74%     | 4.0 | 1.05  | 1360  | 60%     | 3.5    | 1.26      | 241   |
| Professional<br>Growth*+                             | <0.0001             | Significant! | 0.51         | Medium                | 73%     | 3.9 | 0.84  | 1403  | 58%     | 3.4    | 0.93      | 281   |
| I had access to<br>professional<br>development.*     | < 0.0001            | Significant! | 0.38         | Small                 | 83%     | 4.2 | 0.92  | 1395  | 71%     | 3.8    | 1.07      | 273   |



| <b>Category</b> ,<br><i>Factor</i> , Prompt               | <i>p</i> -<br>value | Significance | Cohen's<br>D | Size of<br>Difference | Would Return<br>e<br>%Agreed Avg StDev |     |       |       | Wo      | uld No | ot Return | ١     |
|---|---------------------|--------------|--------------|-----------------------|--|-----|-------|-------|---------|--------|-----------|-------|
|   |                     |              |              |                       | %Agreed                                | Avg | StDev | Count | %Agreed | Avg    | StDev     | Count |
| I had appropriate<br>resources for<br>teaching.*+         | <0.0001             | Significant! | 0.53         | Medium                | 76%                                    | 3.9 | 1.04  | 1286  | 54%     | 3.3    | 1.28      | 255   |
| I had time for<br>collaboration with<br>other educators.* | <0.0001             | Significant! | 0.29         | Small                 | 60%                                    | 3.5 | 1.25  | 1372  | 47%     | 3.1    | 1.28      | 271   |

#This prompt used a different Likert scale. 0-20 min = 4, 21 – 40 min = 3, 41 – 60 min = 2 and Over an hour = 1.

*## This prompt was reverse coded since it was negatively worded. 1 = Strongly Agree and 5 = Strongly Disagree.* 



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